Presentation in English, part 1 of 3

Ellevio Contractors day 2025

22 januari 2025
Clarion Sign

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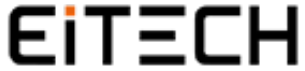
Welcome to all companies that are here today!



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Agenda morning

09.00–09.30	Coffee break
09.30–09.40	Welcome! Stefan Ytterbom and Sarah Östberg
9.40–10.00	Together we electrify Sweden Conversation with Johan Lindehag
10.00–10.30	A project becomes Magnus Lommerdal
10.30–10.45	Break
10.45–12.00	Ellevio's business plans Jörgen Hasselström, Tomas Brunzell, Magnus Albinsson, Anders Eriksson
12:00–13:00	Lunch

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Afternoon agenda

13.00–13.45	Project pitch Anders Åkesson, Amanda Lundin, Anders Eriksson
13.45–14.15	Sustainability and Safety Award Karolina Viksten, Camilha Botvid-Nilsson
14.15–14.45	Coffee break
14.45–15.45	Security – a team game Terje Steisjö, Thomas Widén and group discussions
15.45–16.45	Electrically powered projects Mathias Stenemyr, Pure Energy and Veronica Sund, Oslo Municipality
16.45–17.00	Thank you for today! Stefan Ytterbom, Sarah Östberg, Jörgen Hasselström
17.00–18.00	Mingle
18.00–21.00	Dinner with award ceremony for Excellent Entrepreneur 2024

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Together we electrify Sweden

Conversation with Johan Lindehag, CEO
Ellevio

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A project is born

Magnus Lommerdal

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Content

- Investment or reinvestment
- Target nets
- Data-driven decision-making processes
- Packaging of projects

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Investment and reinvestment

- Investment – initiated by an external stakeholder
- Reinvestment – our choices for remodeling

Bilder från Exploateringskontorets hemsida

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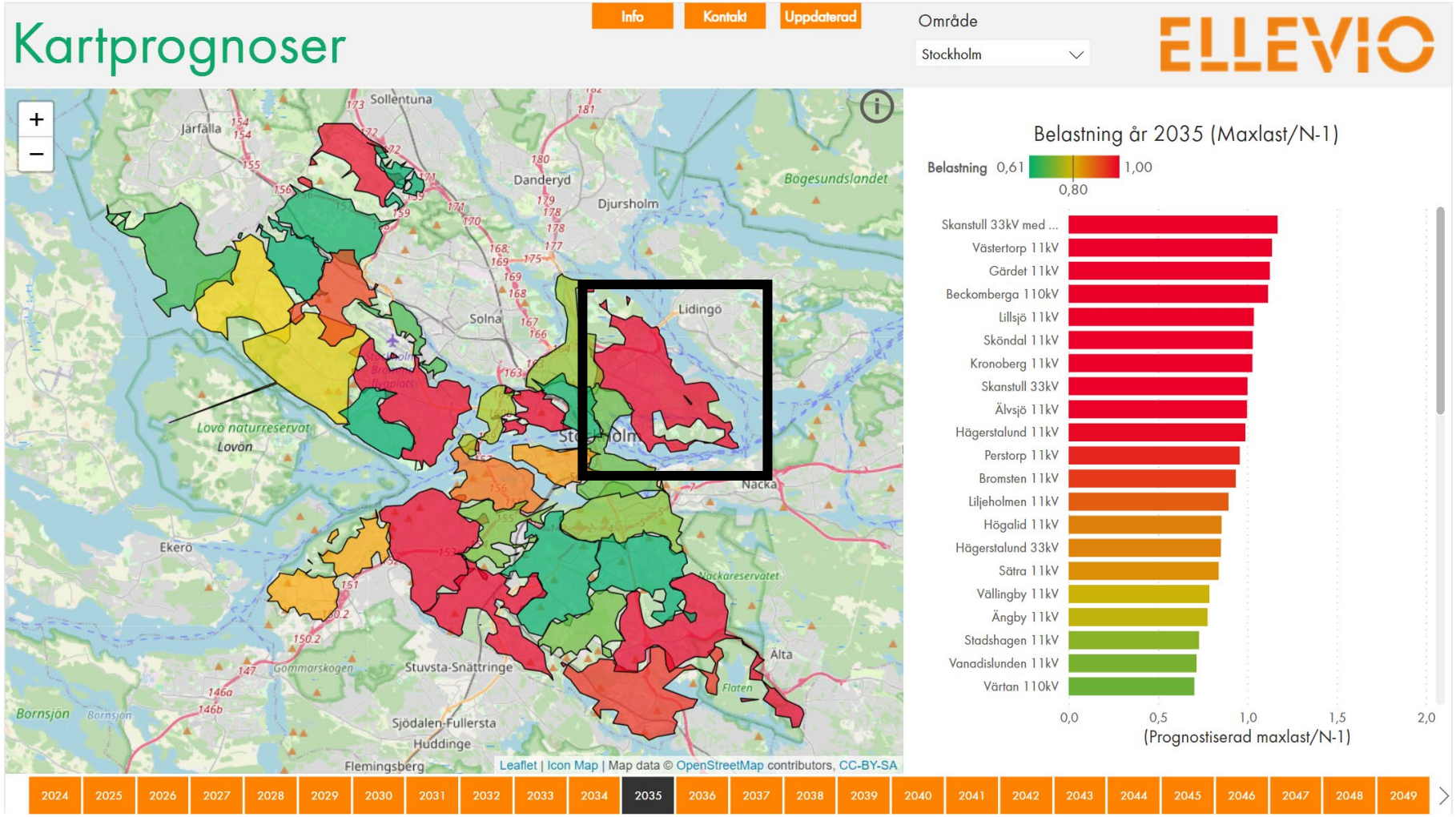
How do we know what our network will look like in the future?



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How do we know what our network will look like in the future?

- Establish new distribution stations
- Optimize existing loops
- "Target network"

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Target network and reinvestment plan

- The target network describes visionarily what the network structure will look like in the future
- The reinvestment plan tells you which parts will be rebuilt, when and why

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Data-driven decision-making processes

- Development started in Stockholm in 2023
- "Reinvestment Points"
- LEAP – Ellevio's analytics platform 2024
- To be implemented in central Sweden in 2025

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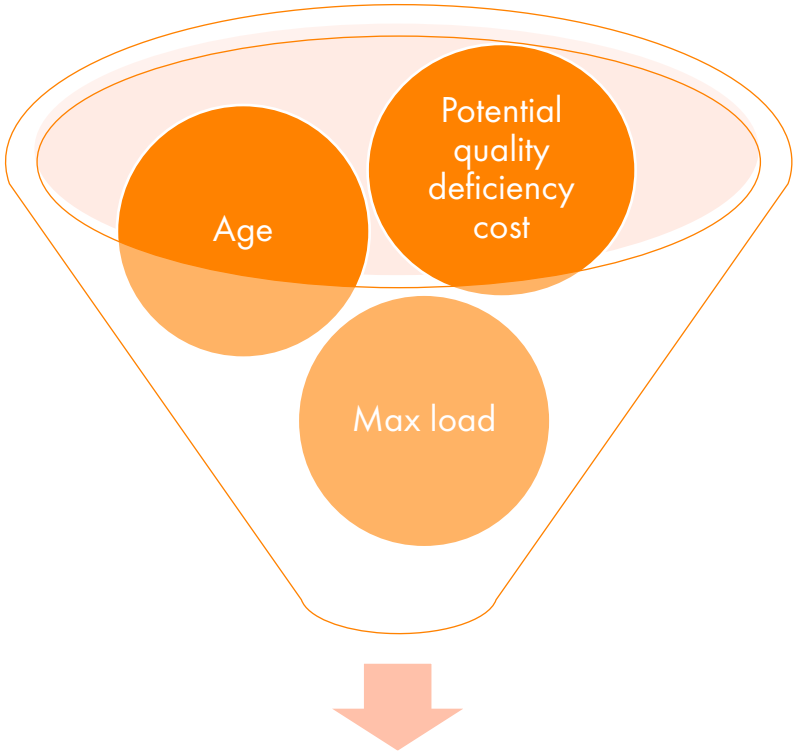
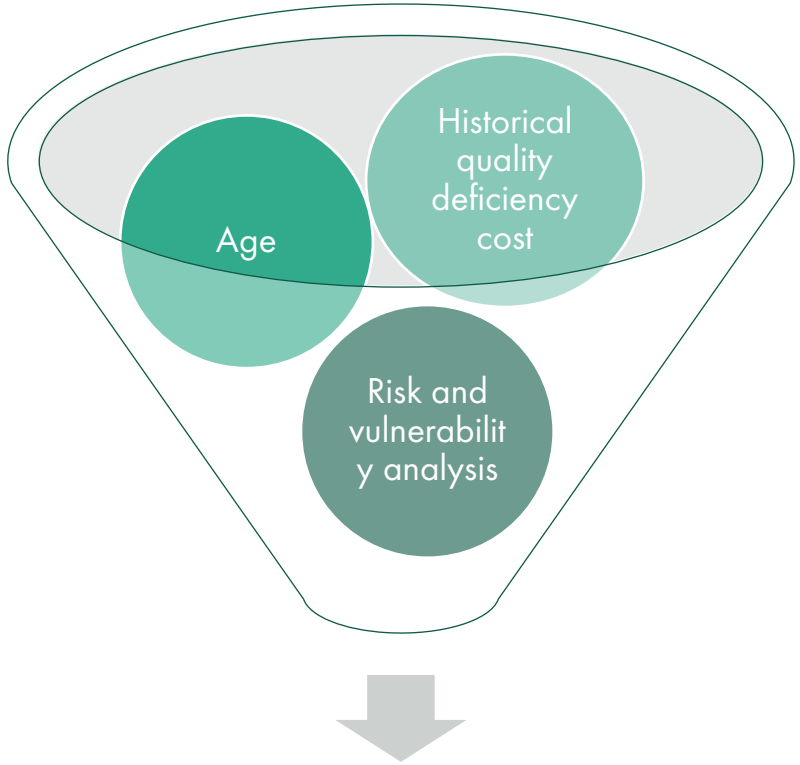
Reinvestment Points

Substations



Reinvestment Points

Medium voltage network



Reinvestment Points

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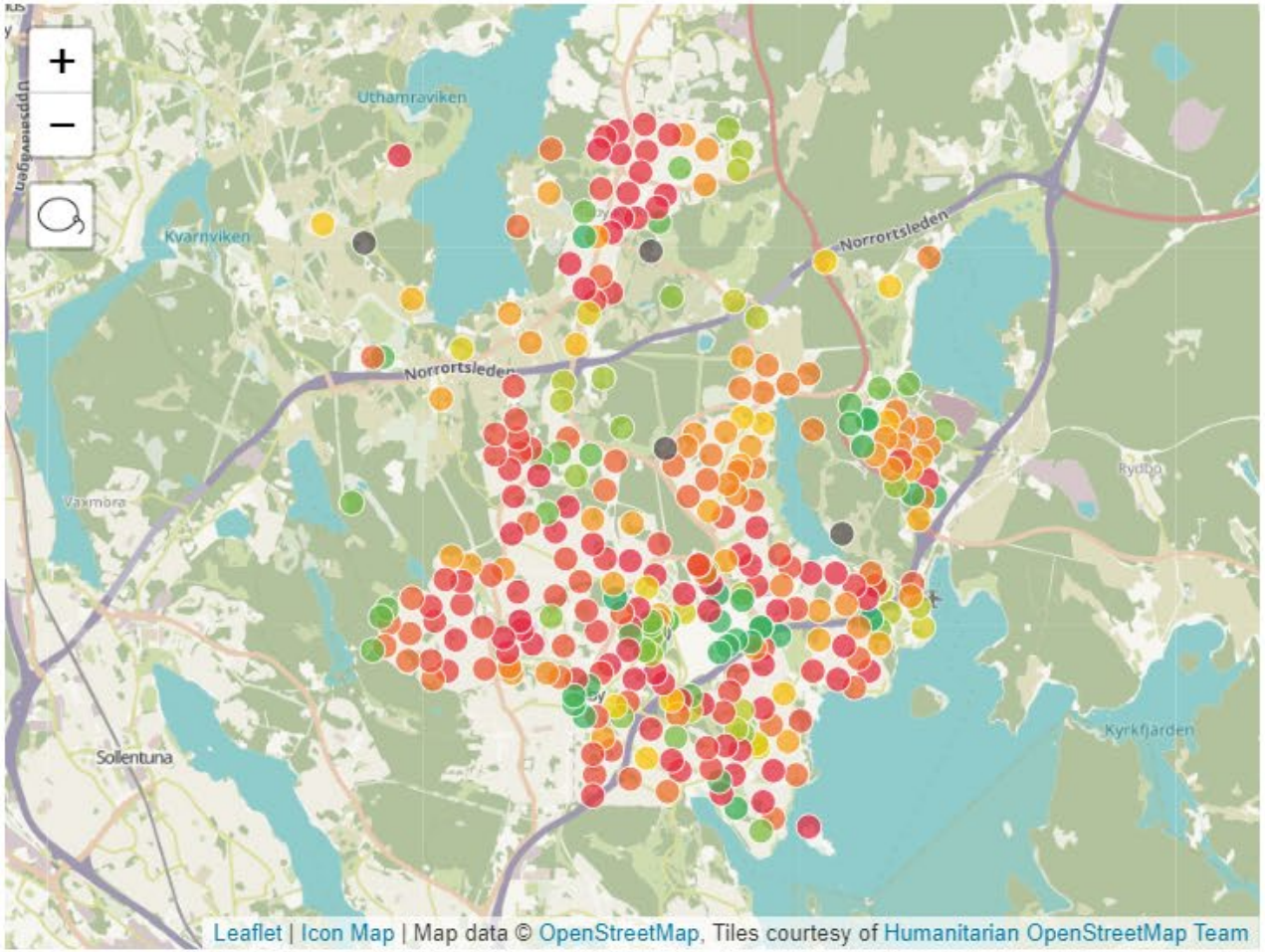
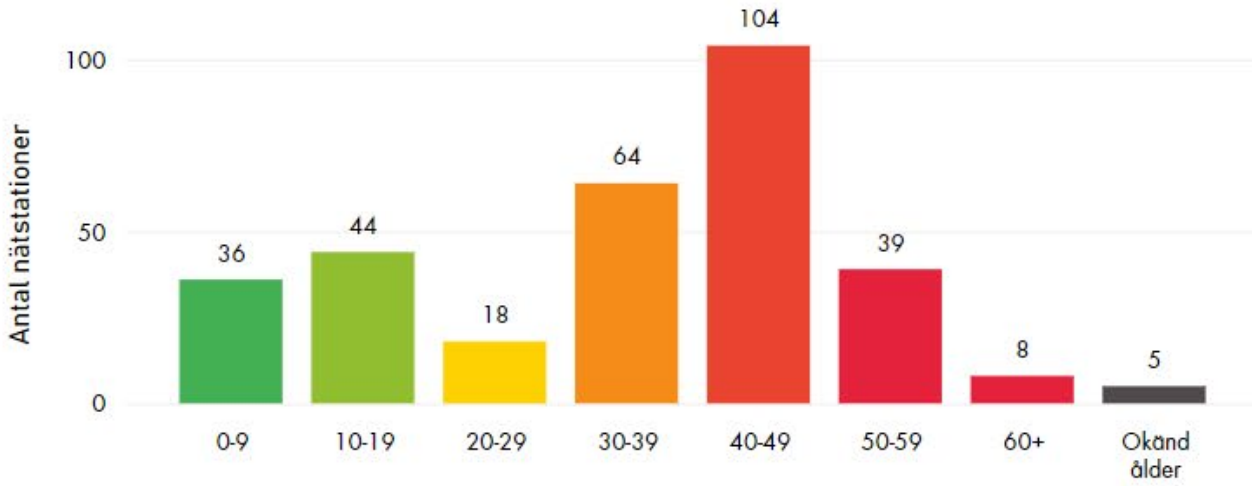
Age of substations – Täby



Medelålder på nätstationer i området: 34,4 år

Need for renewal based on age and lack of spare parts



Antal NS per ålderskategori | Medelålder per matande station | Medelålder per matande linje | Ålder per NS

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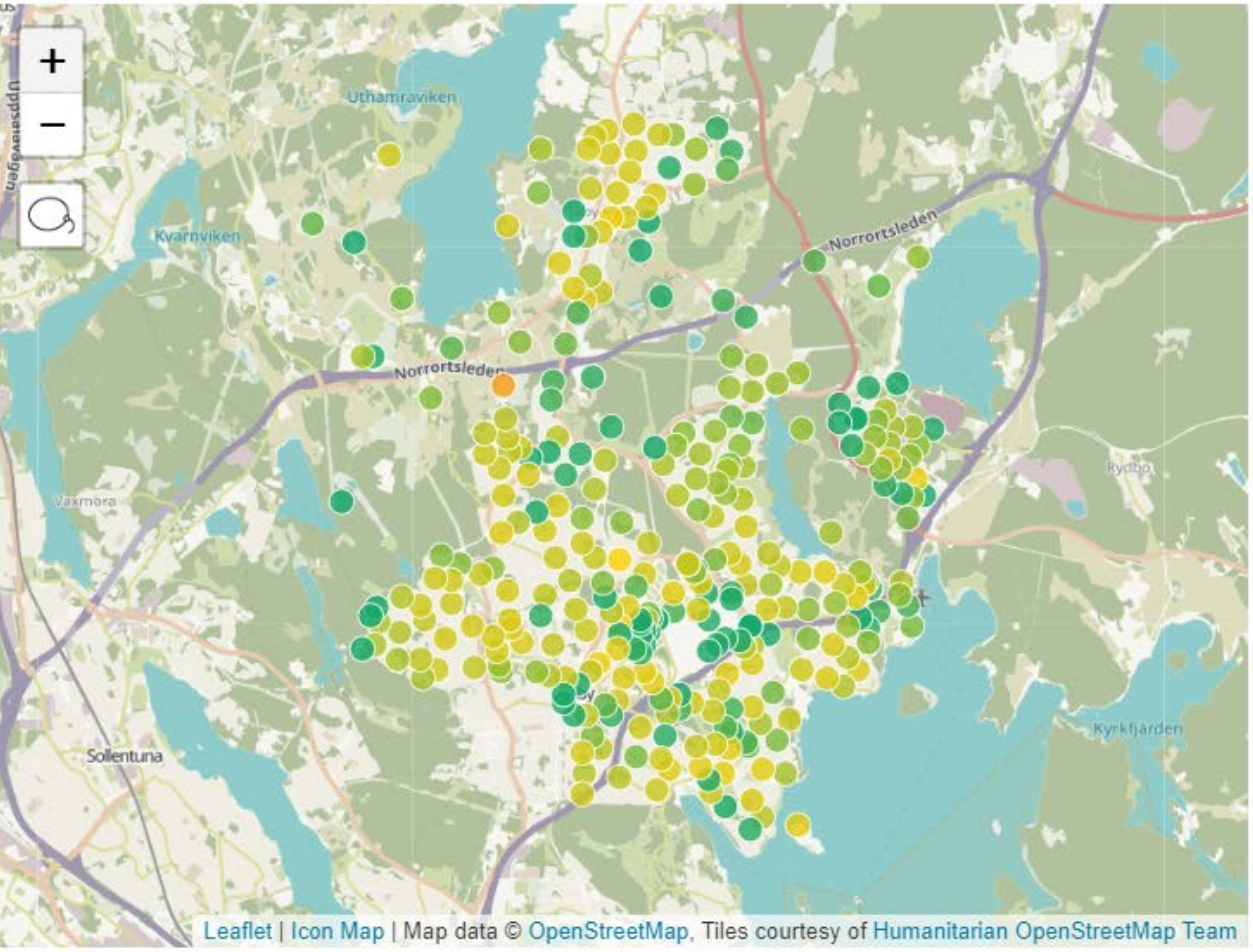
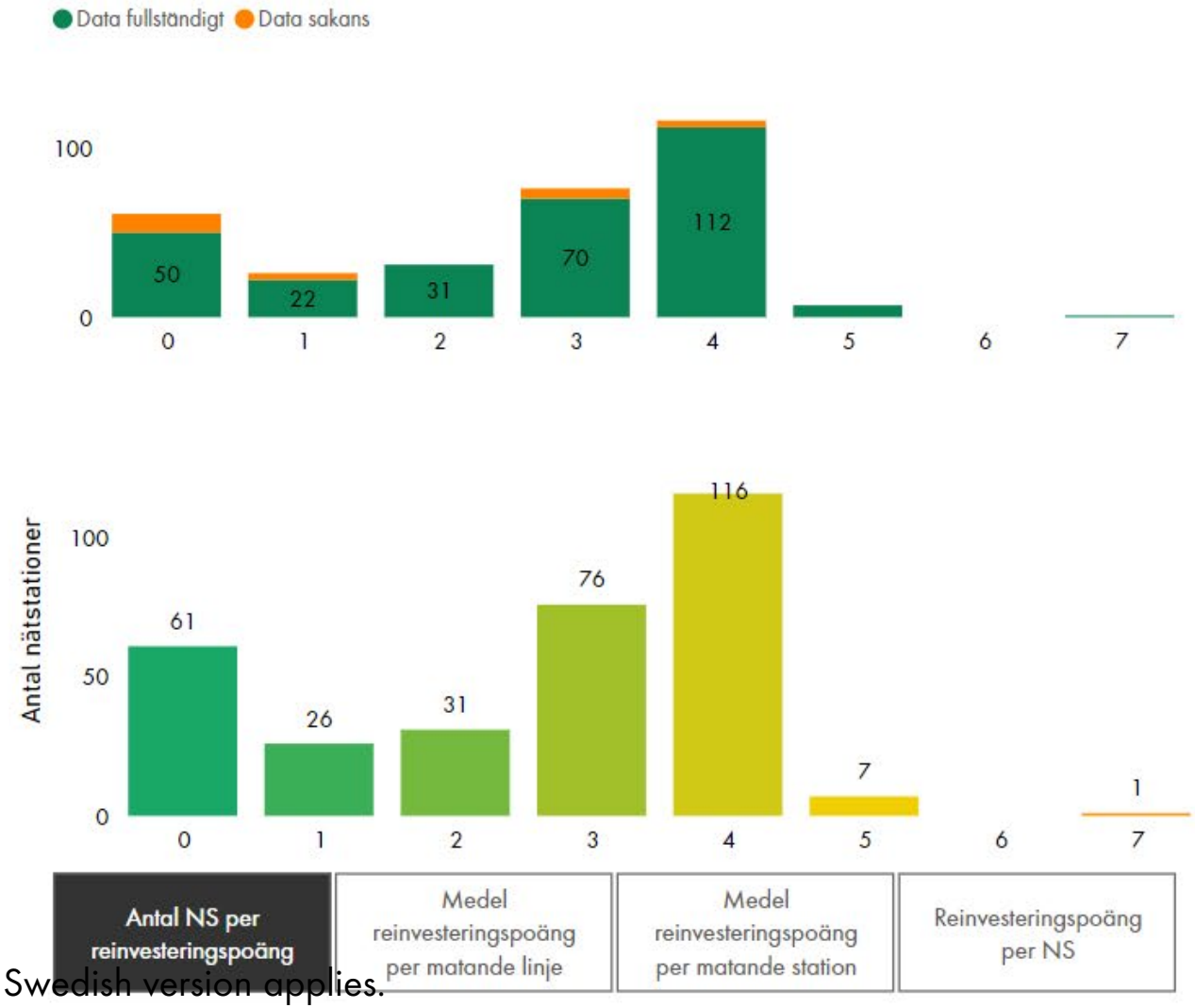
Reinvestment Points Network Stations



Medelvärde på nätstationers reinvesteringspoäng i området: 2,6



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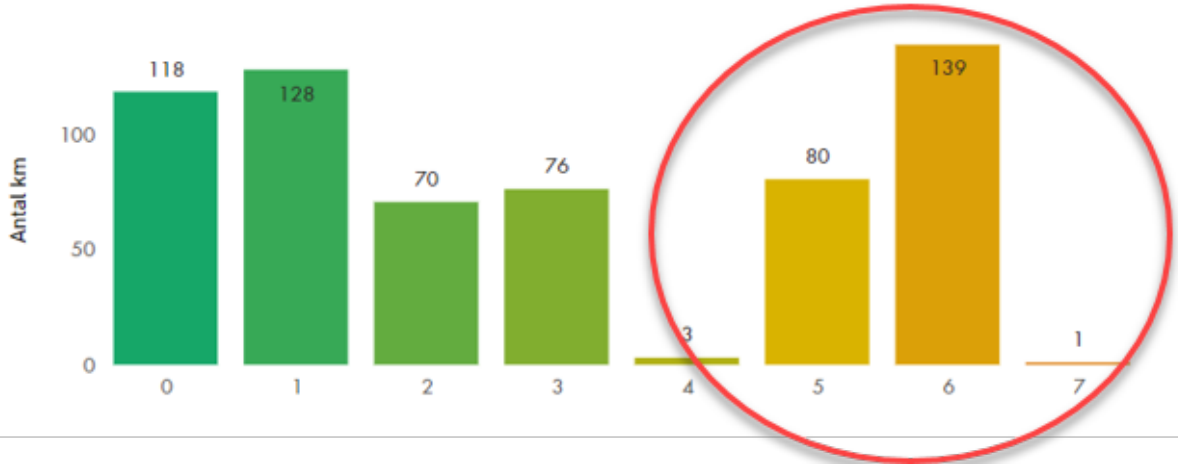
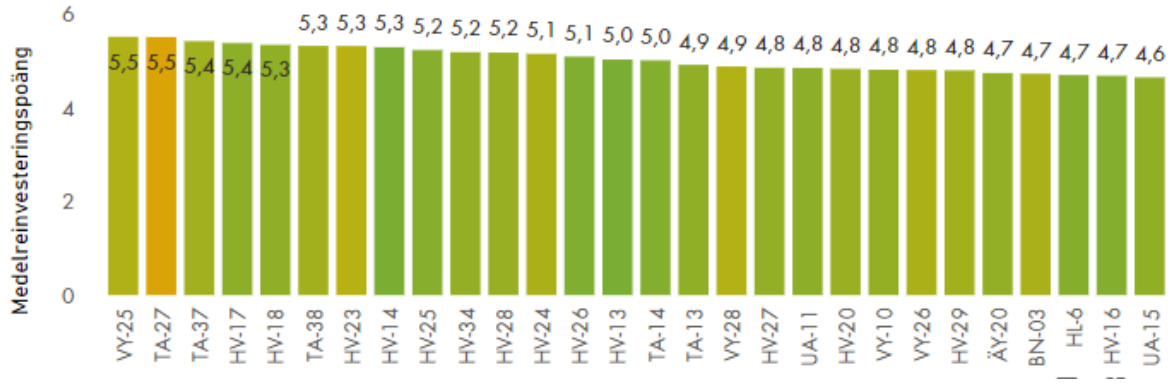
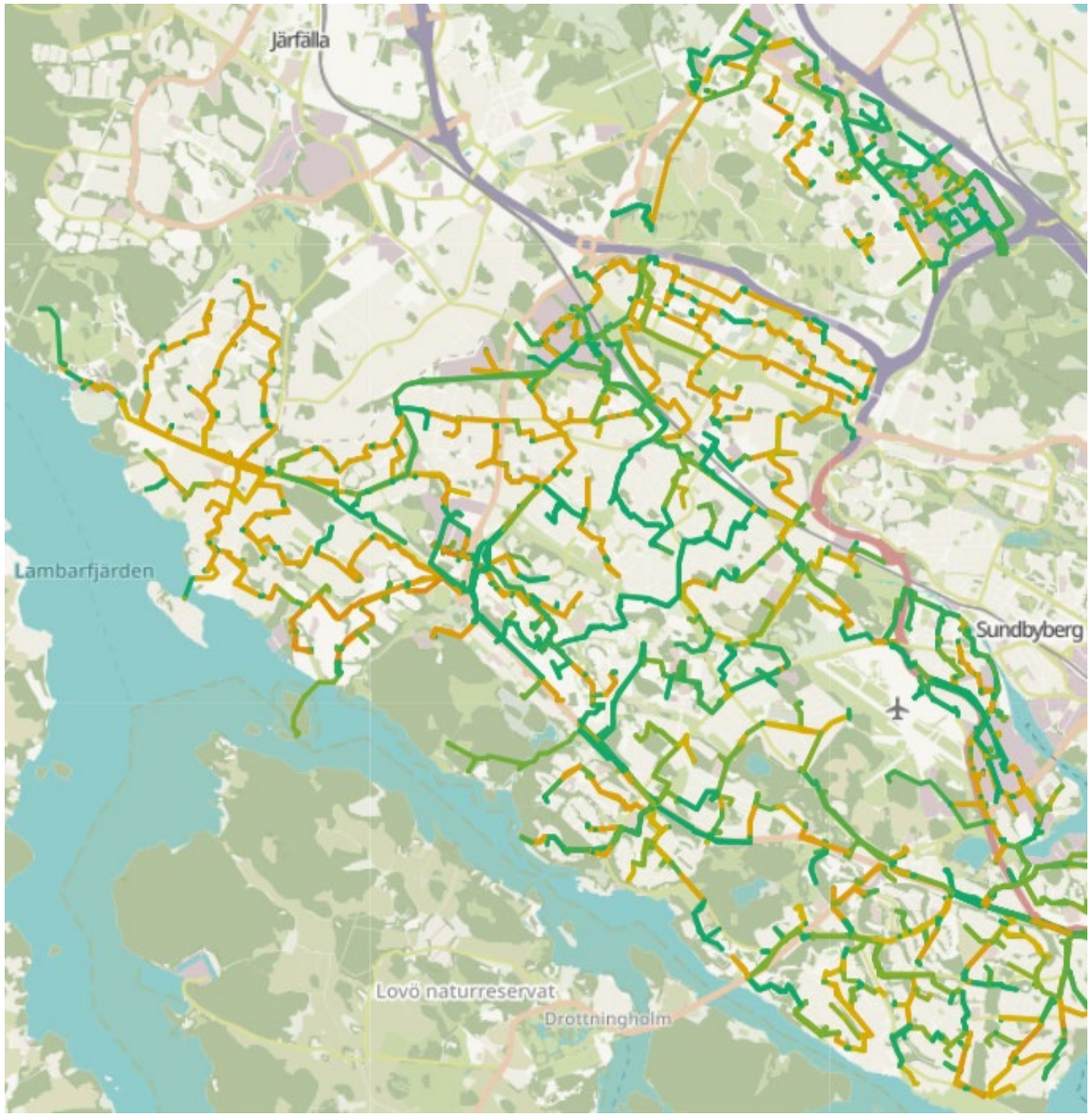
Reinvestment points medium voltage network







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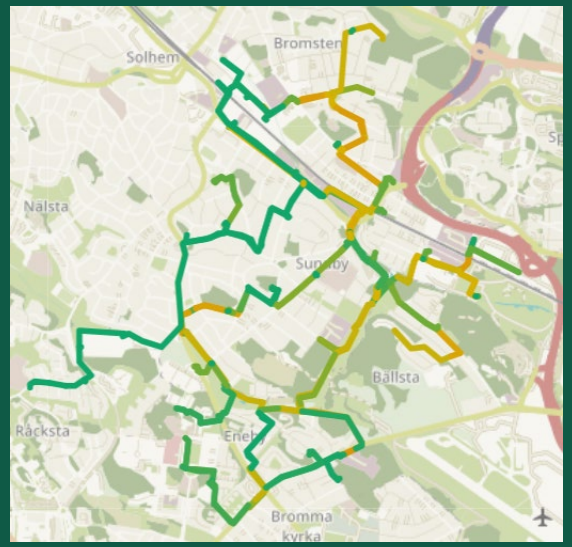
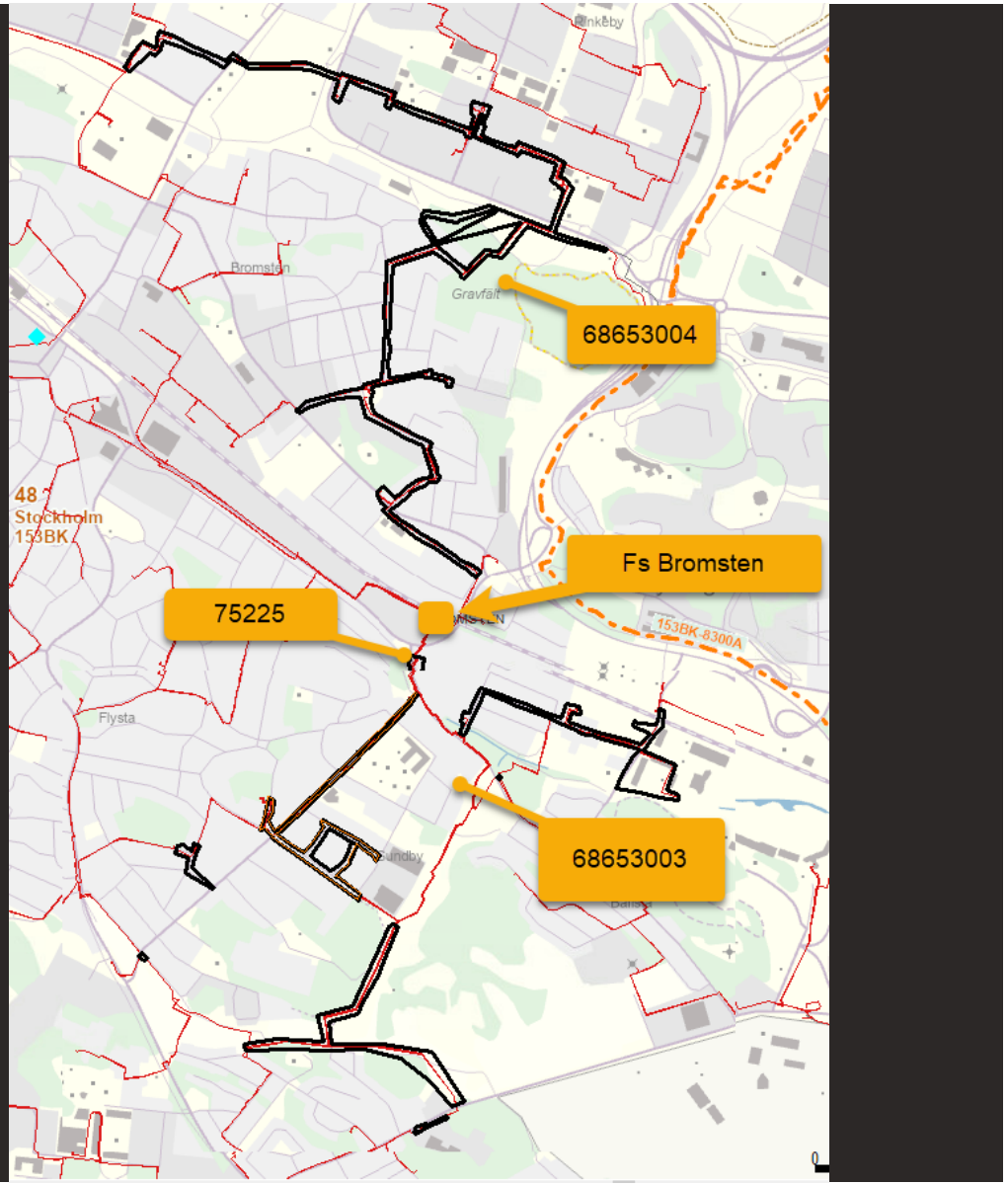
Bromsten

- Are there ongoing or future exploits?
- Are there faulty cables?



In this case, extra distances were included



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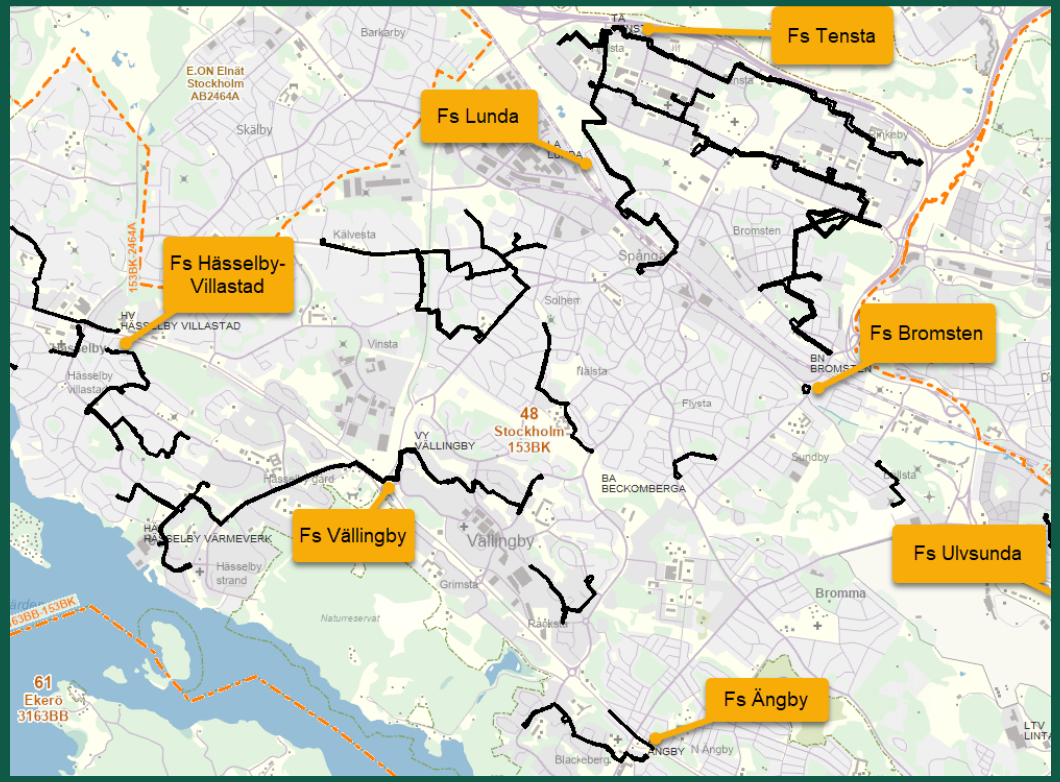
Västerort – project 2024–2027

Identified projects



Procurement strategy

Västerort

LUF

Vällingby

Bromsten

Hässelby Villastad

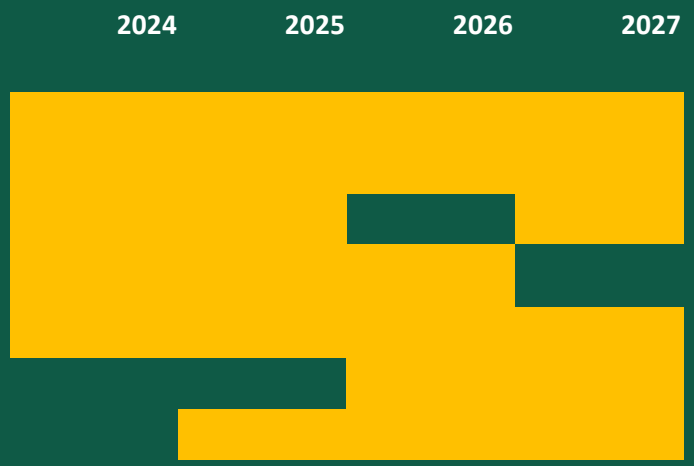
Ulvsunda

Tensta

Lunda

Ängby

MT/Program



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Reinvestment plan to business plan

- Identified projects in each area become reinvestment plans
- Reinvestment plans from all areas become a project portfolio that matches Ellevio's business plan

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Packaging and procurement

- Our agreements are adapted to different types of projects
- We have limitations in resources (internal/external)
- We have a tactic for our investments in the next few years
- But we look forward to working with you to find more and better packages

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Summary

- Investment or reinvestment
- Target nets
- Data-driven decision-making processes
- Packaging of projects

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Break

We start again at 10.45

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Ellevio's business plans

Jörgen Hasselström,
Head of Asset Management
and Operation

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2024 an eventful year at Ellevio – thank you for a great job!

- Facilities worth approximately SEK 3.7 billion commissioned
- Procurement of the next generation Radisson 3B/C agreement completed. The new agreements will enter into force on 1 July 2025
- Investment decision and awarded contracts for a new main station in Västra Dalarna (Tandö)
- Framework agreement for large power transformers (420/145 kV) signed with South Korean HD Hyundai
- Restructuring agreement signed with Svk: Storstockholm Väst. Renovation of the Beckomberga and Bredäng stations is planned
- Key milestones reached in the NorthSouth, Everest and Vision 2030 programs
- Network development plans for Ellevio's network areas developed
- Good progress in maintenance projects and professional management of fault rectification

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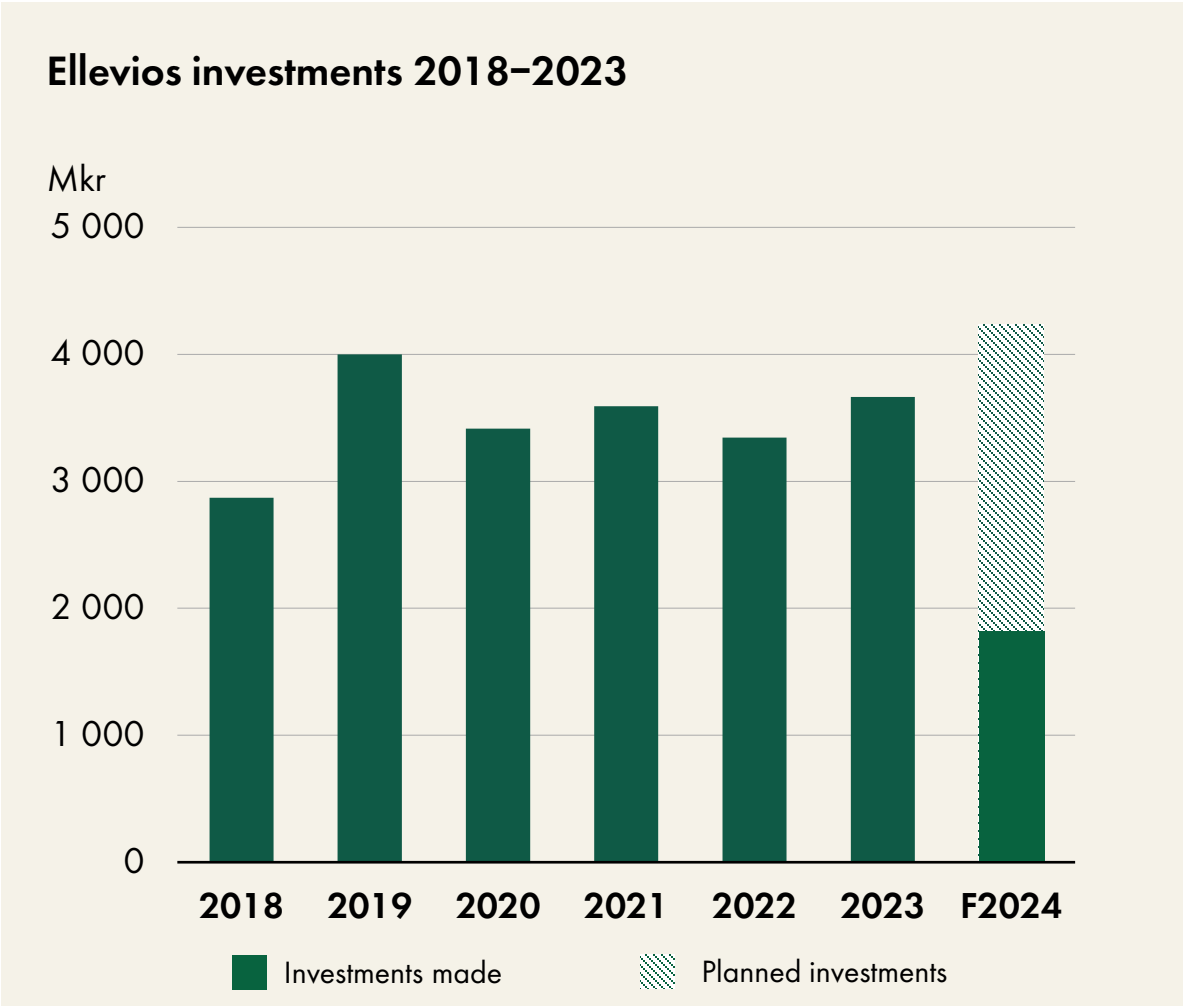
Investments in our electricity networks 2018–2024 SEK ≈25bn



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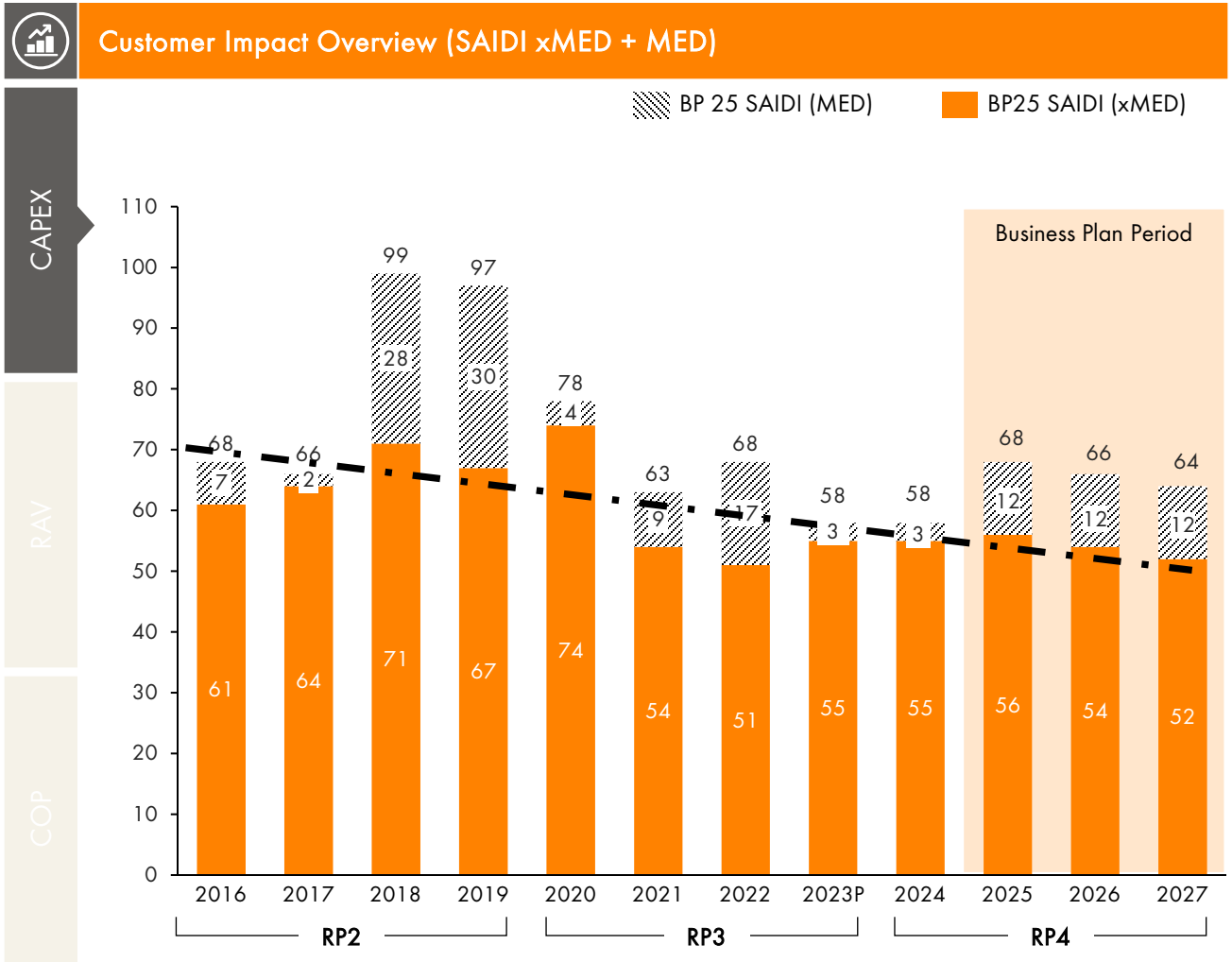
Increased security of supply in our electricity networks

SAIDI = SAIFI x CAIDI



- Three main reasons for reducing average downtime:
- Targeted reinvestments to reduce vulnerability to weather-related power outages
- Increased degree of remote control and automation
- Efficient fault rectification through good cooperation between fault rectification resources in the field and Ellevio's operations centre
- Expected improvements up to 2027 are mainly due to increased digitalization and automation, which means that customers get power back faster when faults occur

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Major future investment needs in Ellevio's network

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Still high pressure on electrification, right?

- The energy transition is happening here and now
- Electrification of transport and industry continues
- More renewables: micro-generation, offshore wind power, small-scale photovoltaic production
- Great interest in establishing and connecting data centers
- Energy storage: battery systems, flex
- Digitalisation and new technologies in society and electricity networks – smart grids
- Outdated grid, investment needs for electricity networks at all levels at the same time as increased demands for availability
- Shortage of suppliers, contractors, materials and critical components

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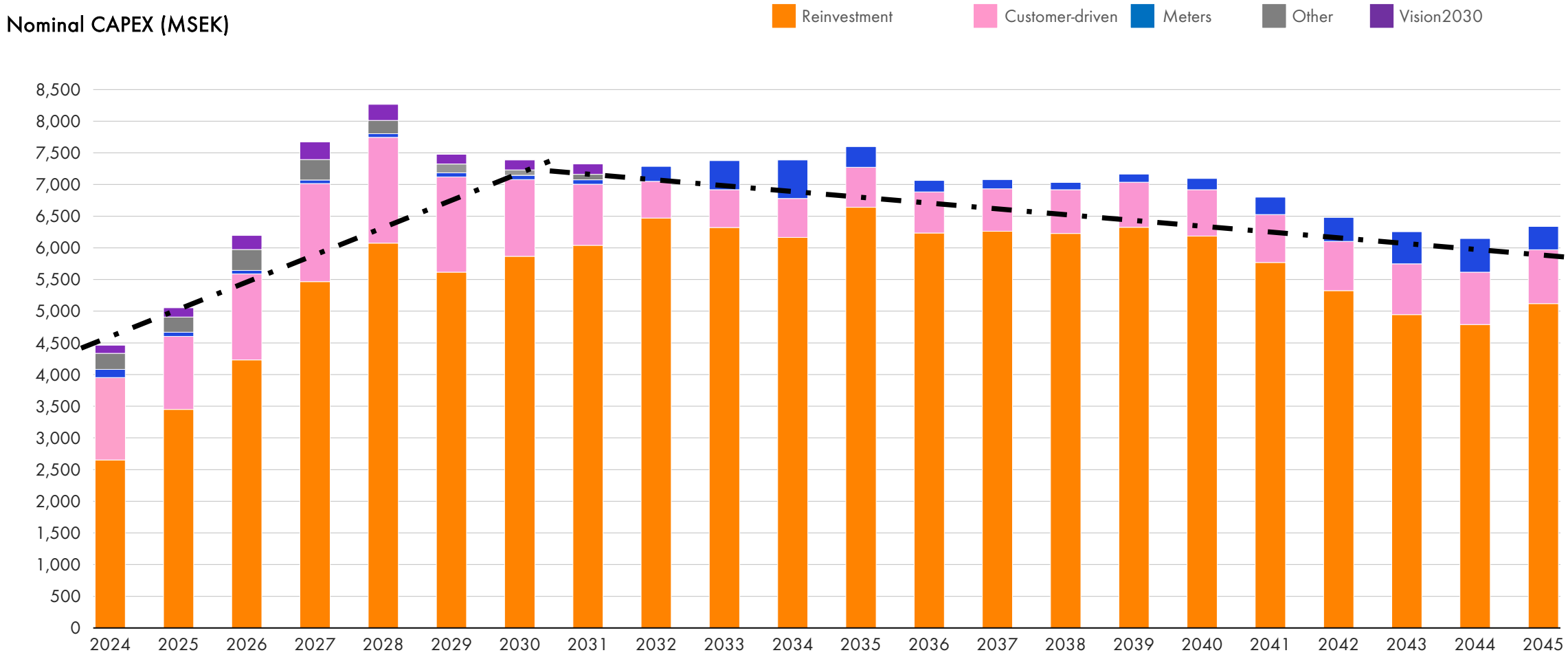
There is a great need for future investment – and then we are still conservative with customer-driven investments

CAPEX Overview – Total CAPEX (MSEK)

CAPEX

RAV

COP



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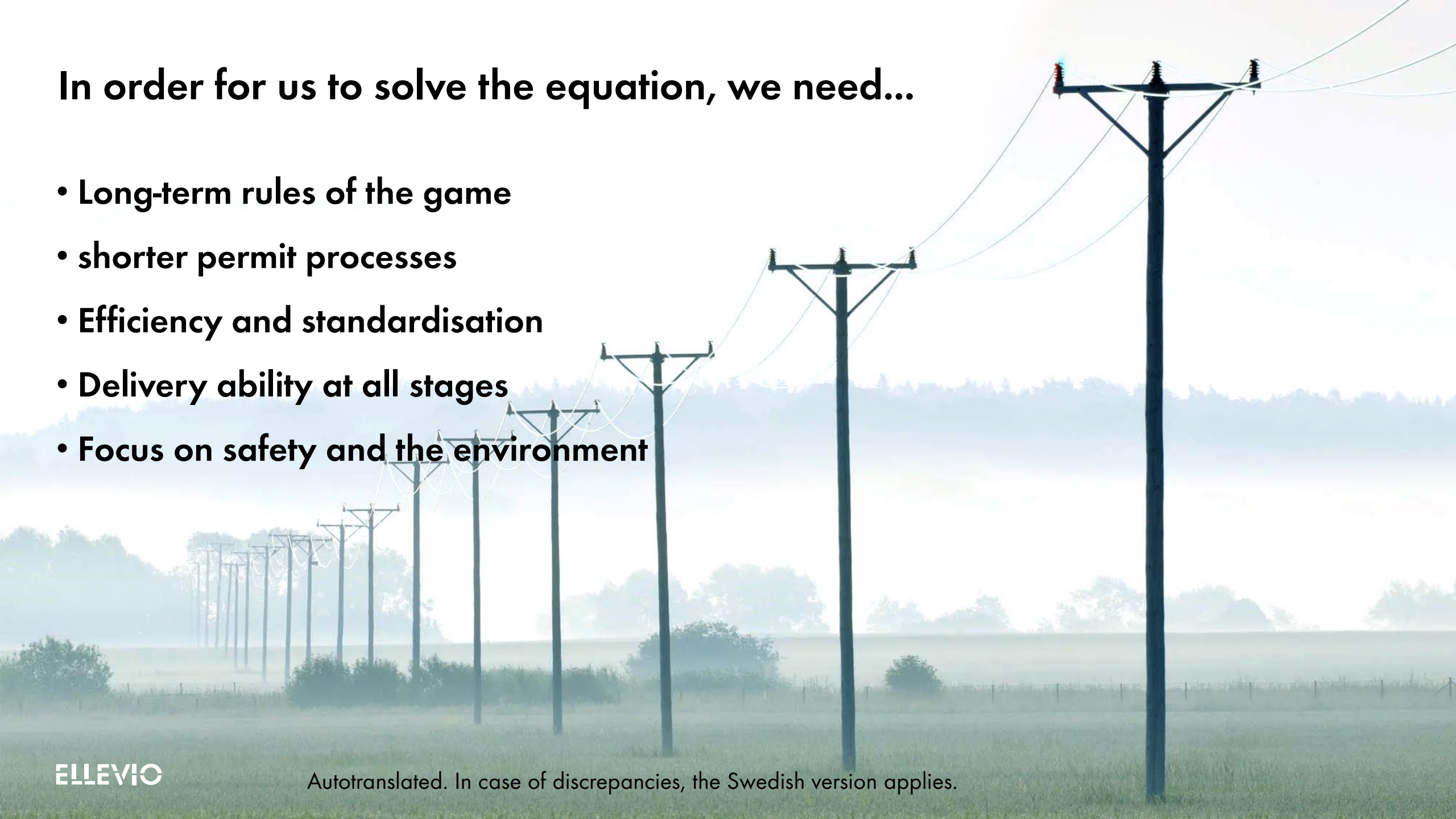
In order for us to solve the equation, we need...

- Long-term rules of the game
- shorter permit processes
- Efficiency and standardisation
- Delivery ability at all stages
- Focus on safety and the environment



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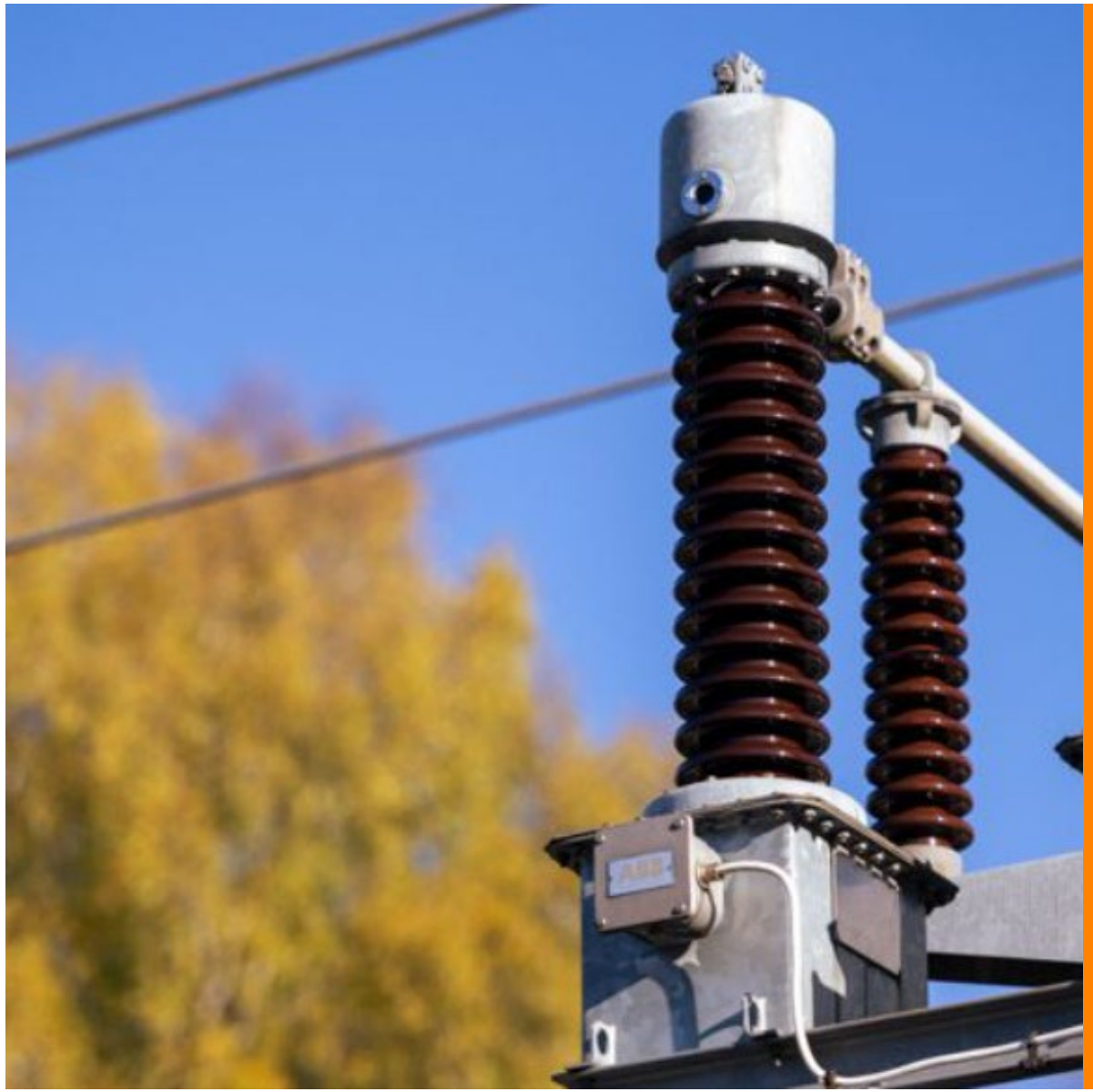

The need for maintenance is also great

- We are largely maintaining the previous level of ambition for maintenance in the coming plan
- We must ensure that maintenance money goes to activities that do the most good (risk and condition management) rather than fixed intervals
- We must measure progress on preventive maintenance in a structured way in relation to plan
- AI, digitalisation and automation will bring new ways of working, not least for maintenance and fault rectification

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A lot of electricity grids must be built* and interest in our industry must increase

- We need to attract more employees to the industry. From the investment analyst at Ellevio to the excavator operator in the field
- We need to increase the number of suppliers of field and contracting services and also the number of suppliers of strategic materials
- We need to productize, standardize, and find economy-of-scale
- Ellevio is not alone in increasing its network investments, it is a global trend

* Flexible services, batteries, conditional subscriptions, and new tariff structures are also expected to play an important role going forward as alternatives to investments to handle new requests

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We operate together in a fantastic industry!

- We are part of enabling net-zero emissions by 2045
- We electrify existing Swedish industry and enable the establishment of new industry with a significant role in the energy transition
- We connect new electricity production to meet growing needs
- We electrify the transport sector, ports, road transport and public transport
- We are upgrading an aging electricity grid, increasing capacity, digitizing, and increasing the degree of automation

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Business plan

Tomas Brunzell,
Head of Asset Owner

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Ellevio's network in Stockholm

Number of customers

600 000

Number of stations

Substations (local networks)	**3 000**
Substations (regional grid)	**80**
Primary substations	**5**

Area

- Stockholms stad
- Ekerö
- Lidingö
- Täby
- Nynäshamn
- Vallentuna

Primary substations

- Värtan
- Beckomberga
- Bredäng
- Skanstull
- Högdalen

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Ellevio's network in central Sweden

Number of customers

370 000

Number of km line

High voltage	**6 200**
Medium voltage	**23 000**
Degree of insulation 2014	69 %
Degree of insulation 2024	87 %
Low voltage	**35 000**

Number of stations

Substations (local networks)	**21 000**
Substations (regional grid)	**430**
Primary substations	**11**

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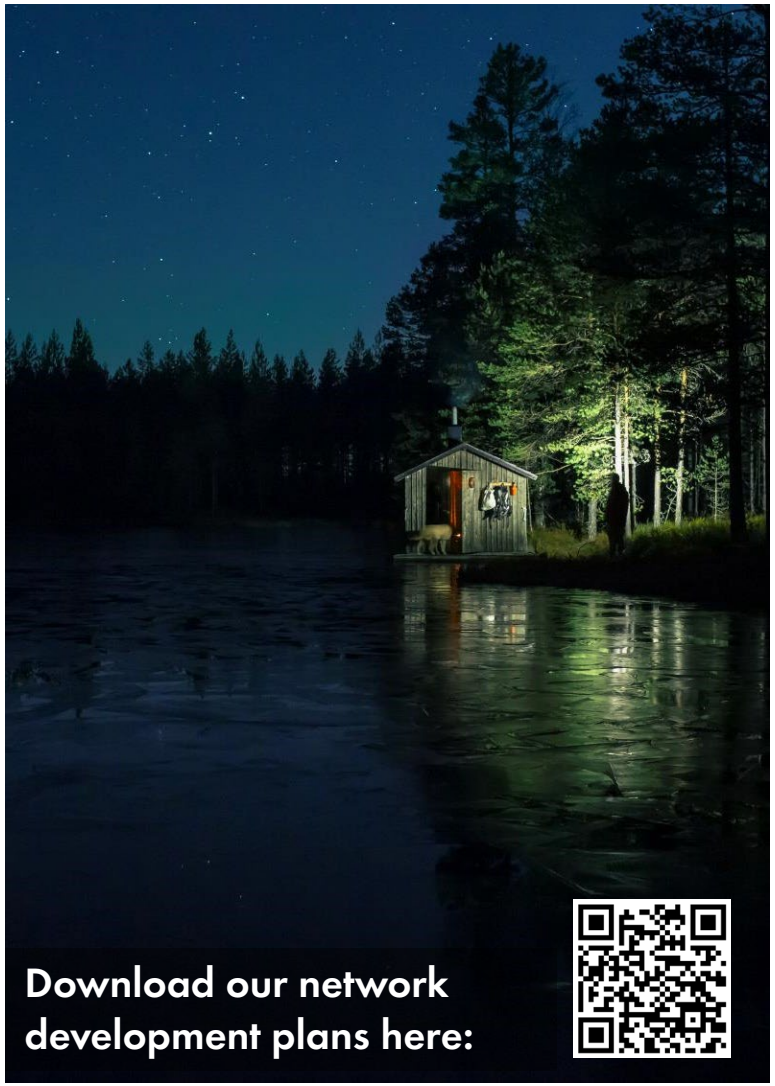
Happened in 2024

- New organisation within AMO – we have gone from two geographies (central Sweden and Stockholm) to a more process-adapted organisation
- Network development plans – Reports published on external website
- Volvo has announced a delay in the battery factory in Mariestad
- Gäddtjärn 340 (740) MW. Wpd wishes to pause the entire project for 2-3 years, i.e. commissioning in 2030-2031 instead of 2027-2028
- Kvarnsveden 250 MW: EcoDataCenter steps in instead of Northvolt
- Several LUF procurements in Stockholm
- Several ongoing transformer procurements
- Package 1 assigned to Hyundai 6pcs (+2) 750/500MVA 420/145 kV power transformers
- Package 2 is in progress 5 (+2) 750/500MVA 420/145 kV power transformers
- Package 3 consists of 4 500MVA 420/220 kV power transformers
- Framework agreement procurement is underway for about 100 10–25 MVA transformers



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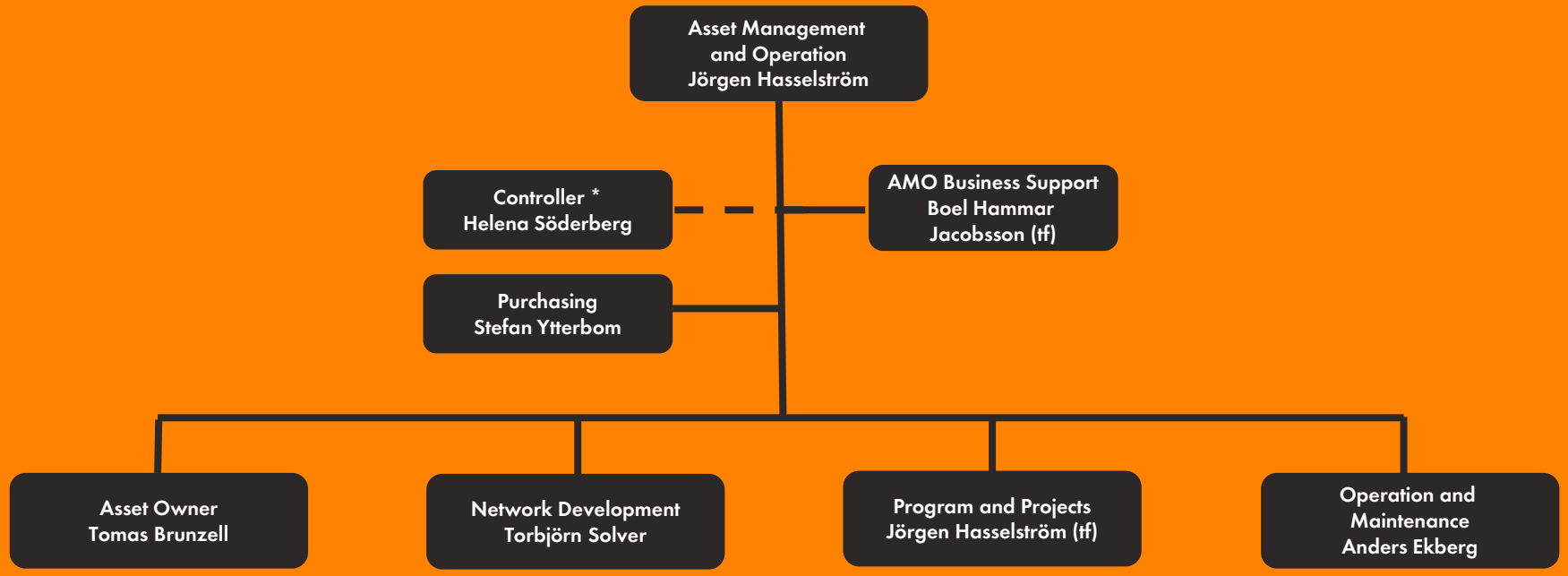
Asset Management and Operation

Structure from 1 October 2024



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We are increasing investments in tomorrow's electricity grid to meet customer needs and energy transition

Goal 2027

Through a geographically independent organization and strategic initiatives, we have achieved a high degree of digitalization in the electricity grids and a data-driven decision-making process

We are perceived as a responsible and innovative industry leader, which makes us attractive to work with, and contributes to efficient investments

Activities focus on, among other things:

Investments that enable electrification: renewal, capacity, digitalization, storage, flexibility

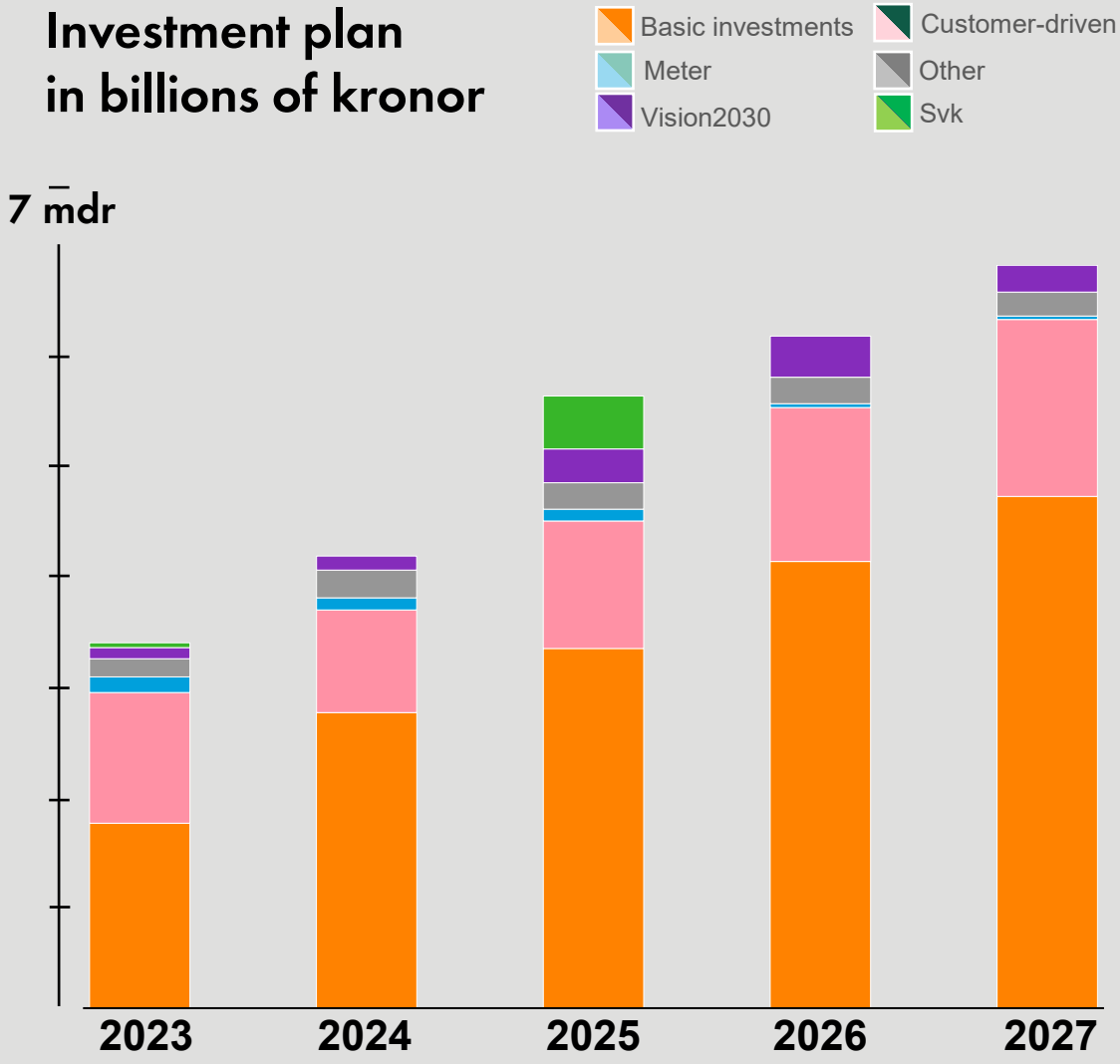
Develop decision-making process with data-driven prioritization of investments

Improved operational systems with new tools for analysis

New business integration

Constant focus on safety

Investment plan in billions of kronor



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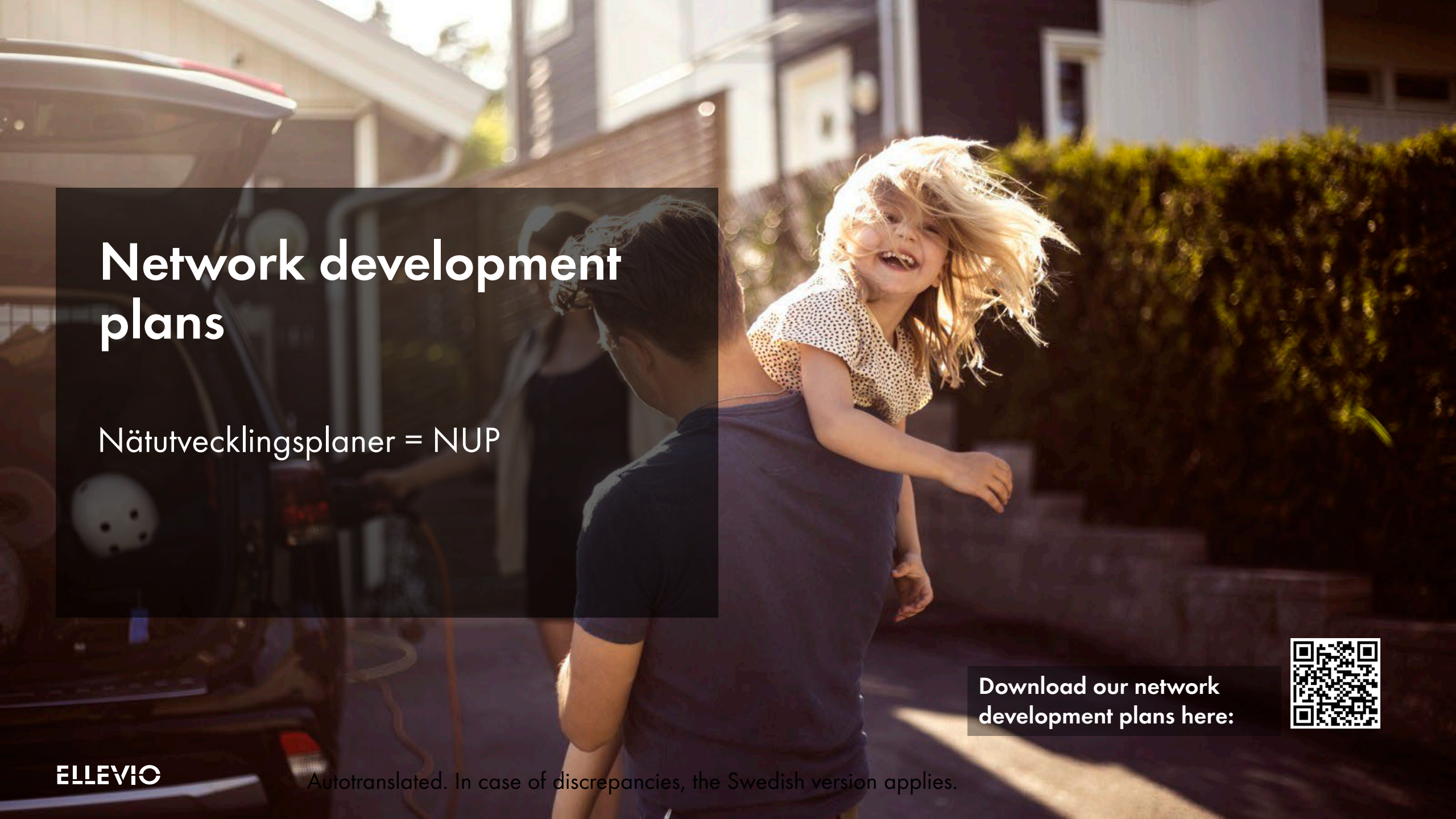
Network development plans

Nätutvecklingsplaner = NUP



Download our network development plans here:

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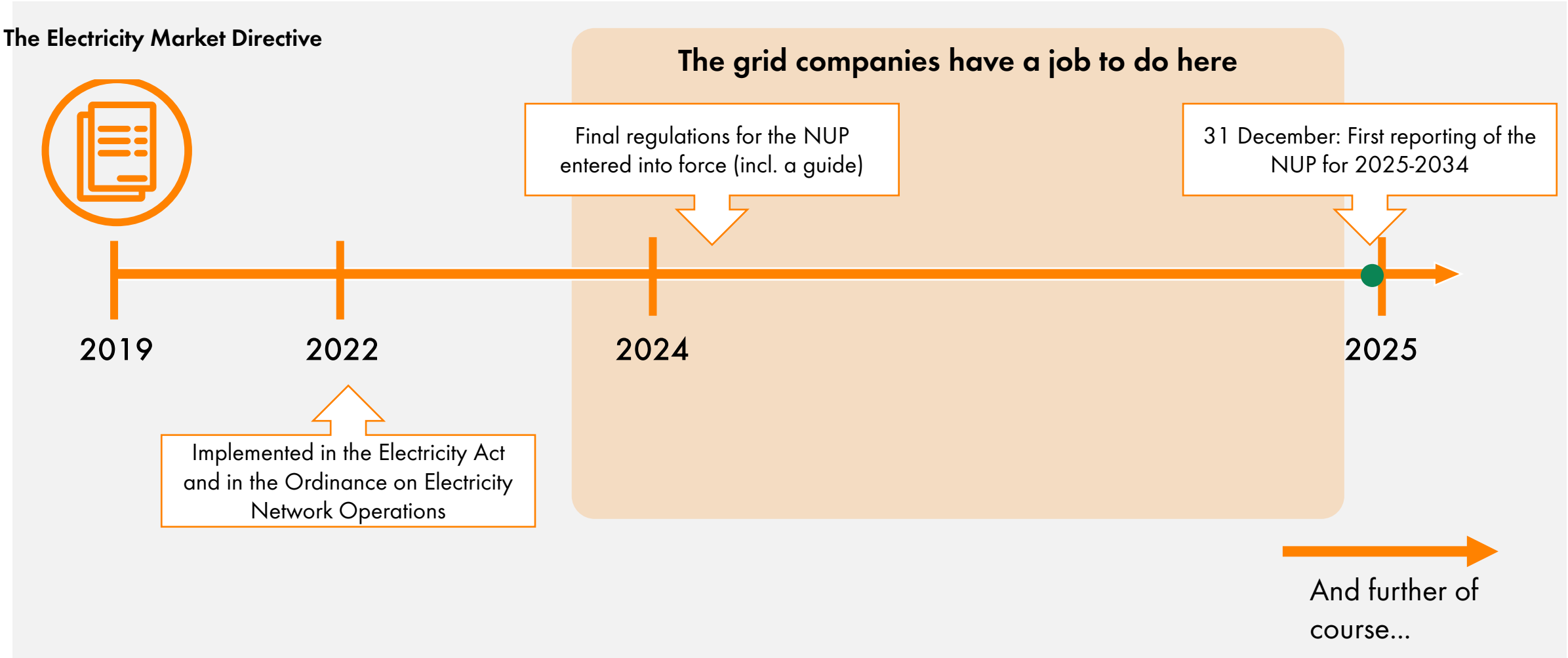
Background – Why do the electricity network companies do this?



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What should the network development plans contain?

- Forecast of transmission capacity needs
- Need reported in MW per sub-area
- Current and future grid constraints, as well as the need for flexibility services
- Reporting of capacity constraints in own electricity grid and in overlying electricity grid
- Planned capacity-enhancing investments
- As well as the forecasted need for flexibility services
- The company's assessment of the capacity situation

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Driving forces in Ellevio's electricity network

Large-scale solar power generation increases the need for transmission capacity

Electrification of the transport sector affects the need for transmission capacity throughout the country

New establishments and electrification of existing industry are a clear driving force

Great interest in new wind power establishments that create threshold effects in demand forecasts

New data and data centers are driving the need for transmission capacity for consumption in many of our sub-areas

Population growth and associated needs affect the need for transmission capacity at the local level, but have a marginal impact at the regional level

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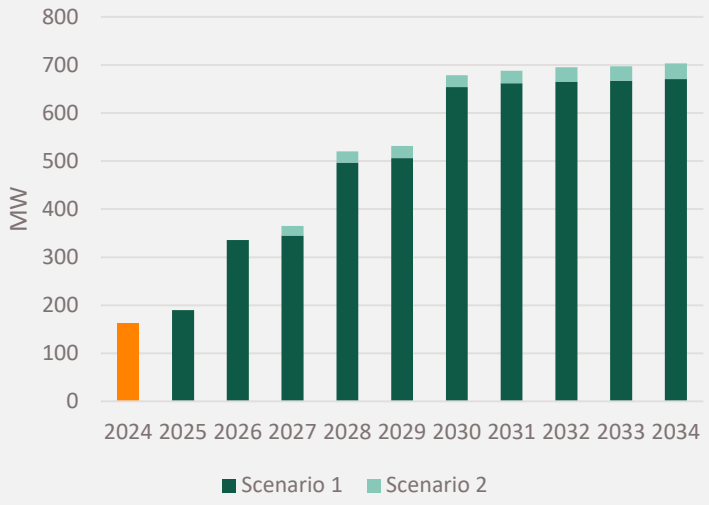
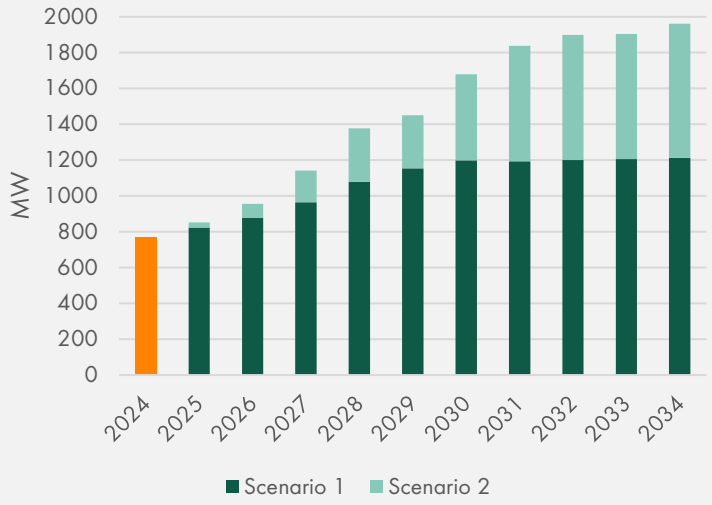
Development in sub-areas differs

Skaraborg



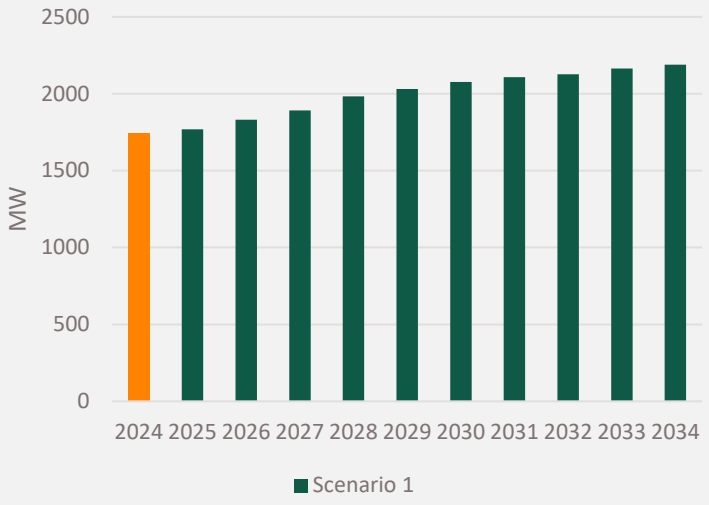
- Example of an area with typical threshold effects in the forecast
- Large additional establishments that drive the need

Dalarna



- Example of an area with a high number of requests at an early stage
- The uncertainty about future needs is getting a little bigger

Stockholm



- Example of an area where population growth and associated needs are the main driver
- Higher security

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Capacity assessment of our sub-areas

Against overhead power grids:

- In several of our sub-areas, we have current or possibly future restrictions on overhead electricity networks
- Plans to remove these restrictions exist in most areas
- In the areas where concrete plans are currently lacking, dialogue is ongoing about potential solutions

In your own electricity network:

- In several of our sub-areas, we also have current or possibly future restrictions in our own electricity network
- Additional investments are needed in the period 2025-2034 to meet the need
- The limitations arise mainly during fault cases
- Generally large point loads and production facilities that are challenging

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Possible solutions

- Further capacity-enhancing investments
- Conditional and bilateral agreements
- Can enable connection of a larger customer before the network is expanded
- Market-based flexibility solutions
- Can enable effect in a sub-area
- Power tariffs

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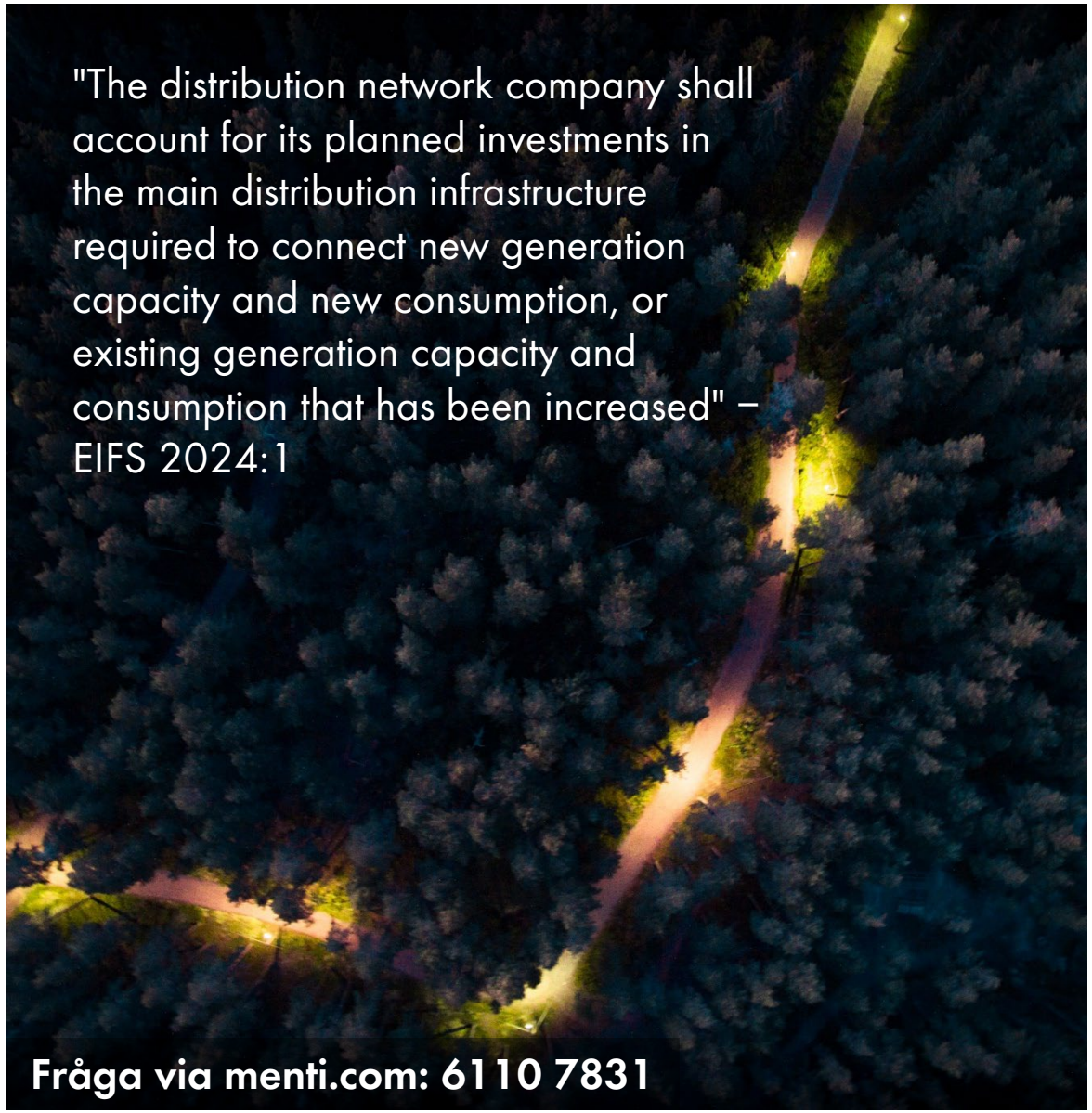

Reporting of investments in the network

- The investments reported are mainly capacity-enhancing projects in the regional network,
- Area-by-area review of investment projects or investment packages.
- Ellevio's network development plan for 2025–2034 was submitted to Ei on 20 December 2024 and was preceded by a public consultation between 13 September and 31 October.
- The plan is available on Ellevio's website https://www.ellevio.se/om-oss/elnat/natutvecklingsplan/

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Autotranslated. In case of discrepancies, the Swedish version applies.

Upcoming investments and maintenance

ELLEVIO

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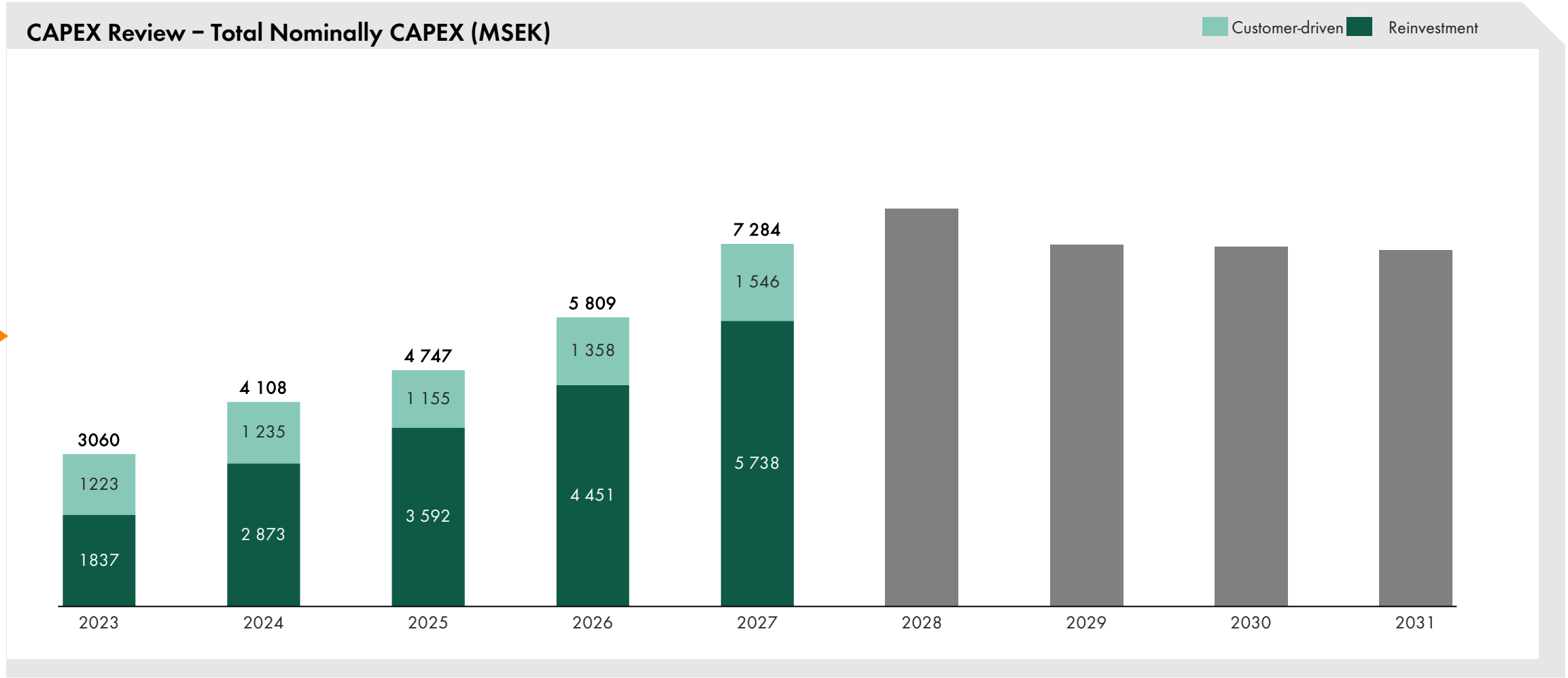
Fråga via menti.com: 6110 7831

Future investments (2023-2031)

CAPEX



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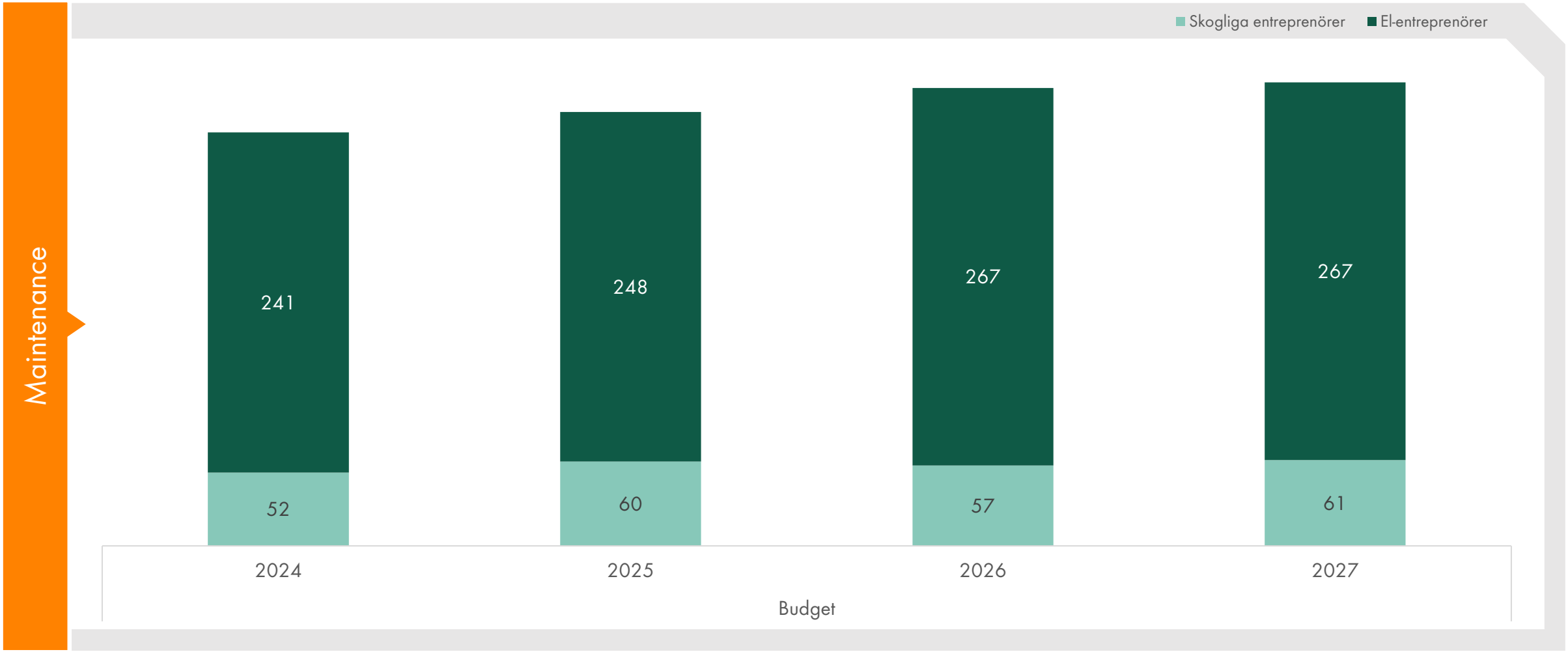
Maintenance – Ellevio

2023–2027



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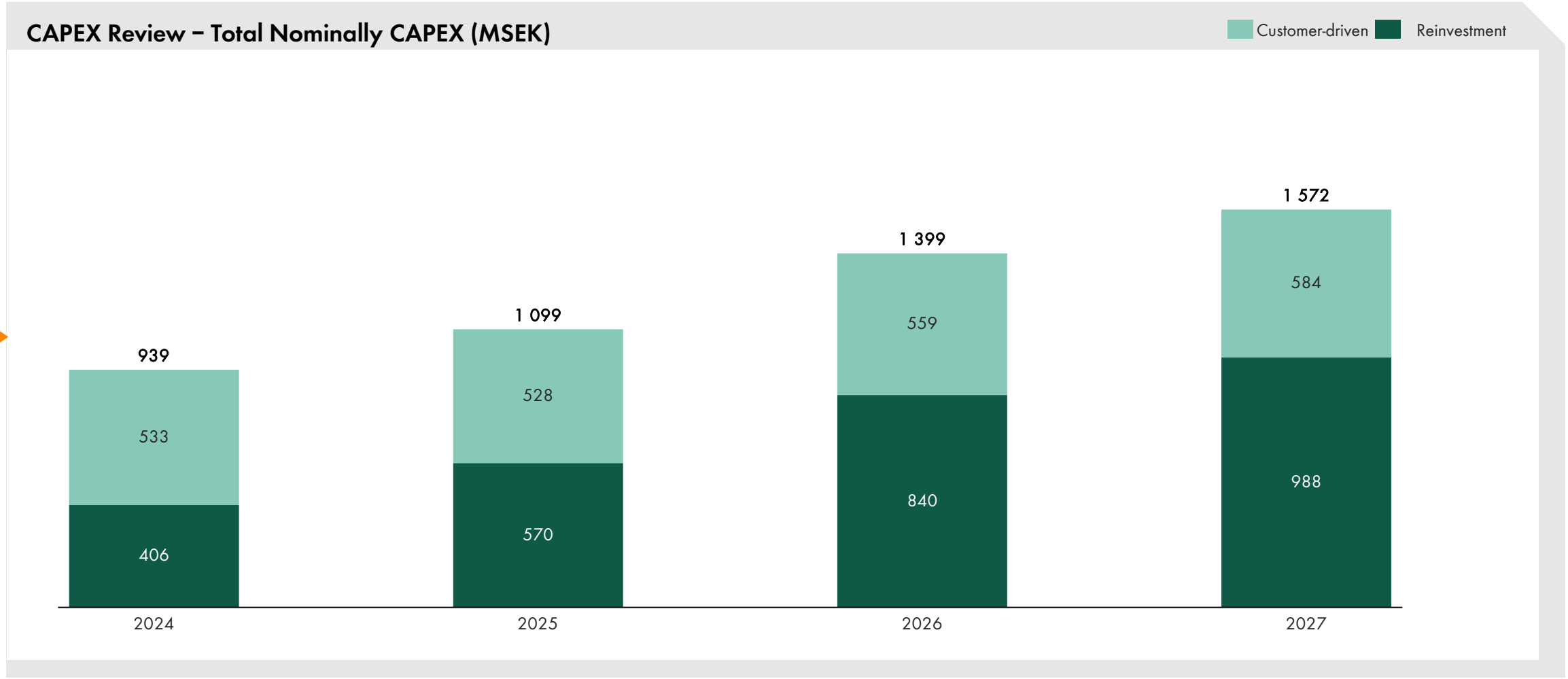
Upcoming investments in local networks Stockholm (2024–2027)

CAPEX



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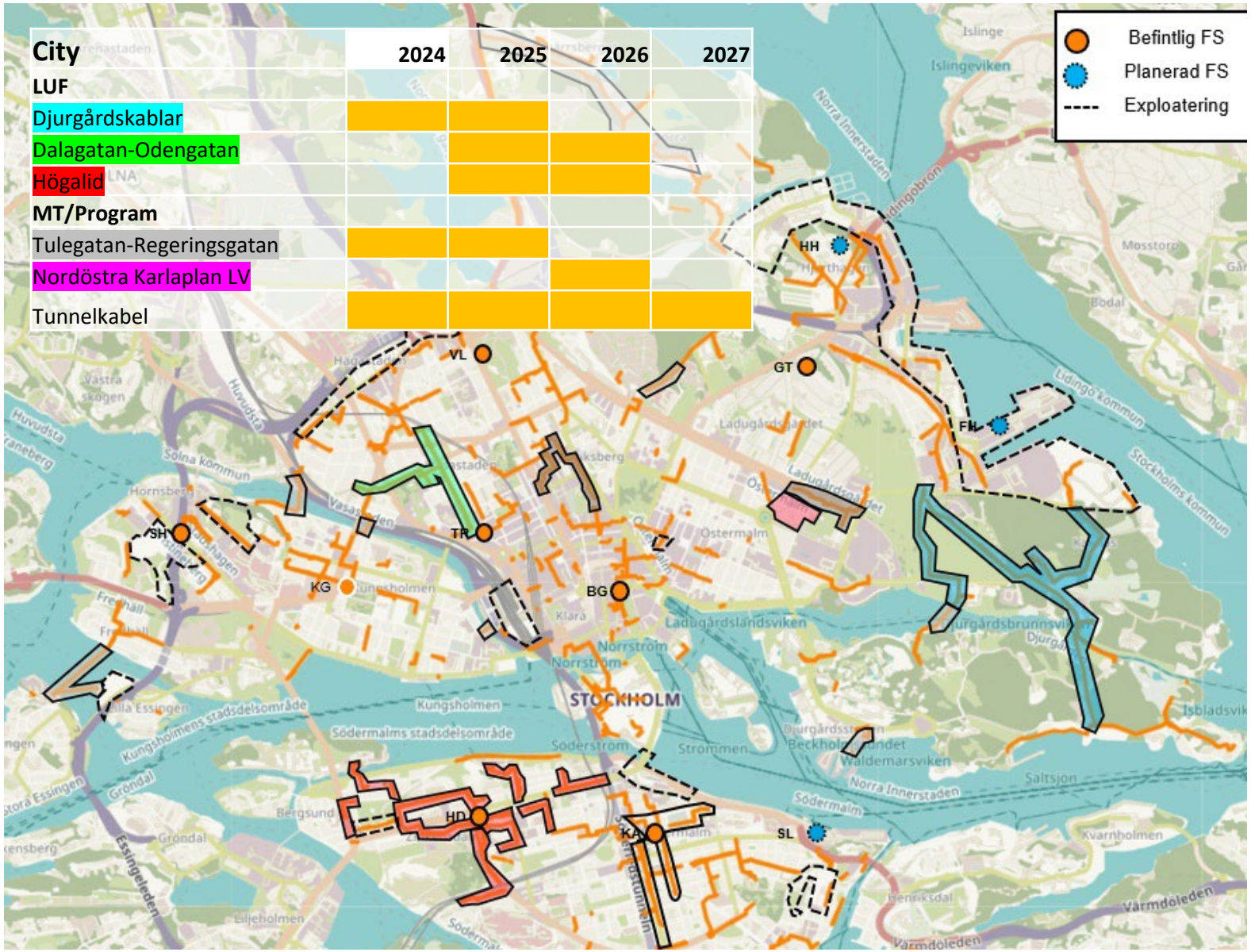
Ställ en fråga: Menti.com kod 2586 838

Fråga via menti.com: 6110 7831

Example large projects/programs

- Renewal of 0.4 kV cable network
- Northeastern Karlaplan LV renewal
- Tunnel cable MV
- Lead Paper Exchange (BG/TR)
- Submarine cable renewal
- Renewal/reinforcement 10 kV cable network
- Högalid MV renewal
- Dalagatan-Odengatan MV renewal
- Djurgårdkabellar MV renewal
- Tulegatan-Regeringsgatan renewal
- Östgötagatan renewal



ELLEVIO

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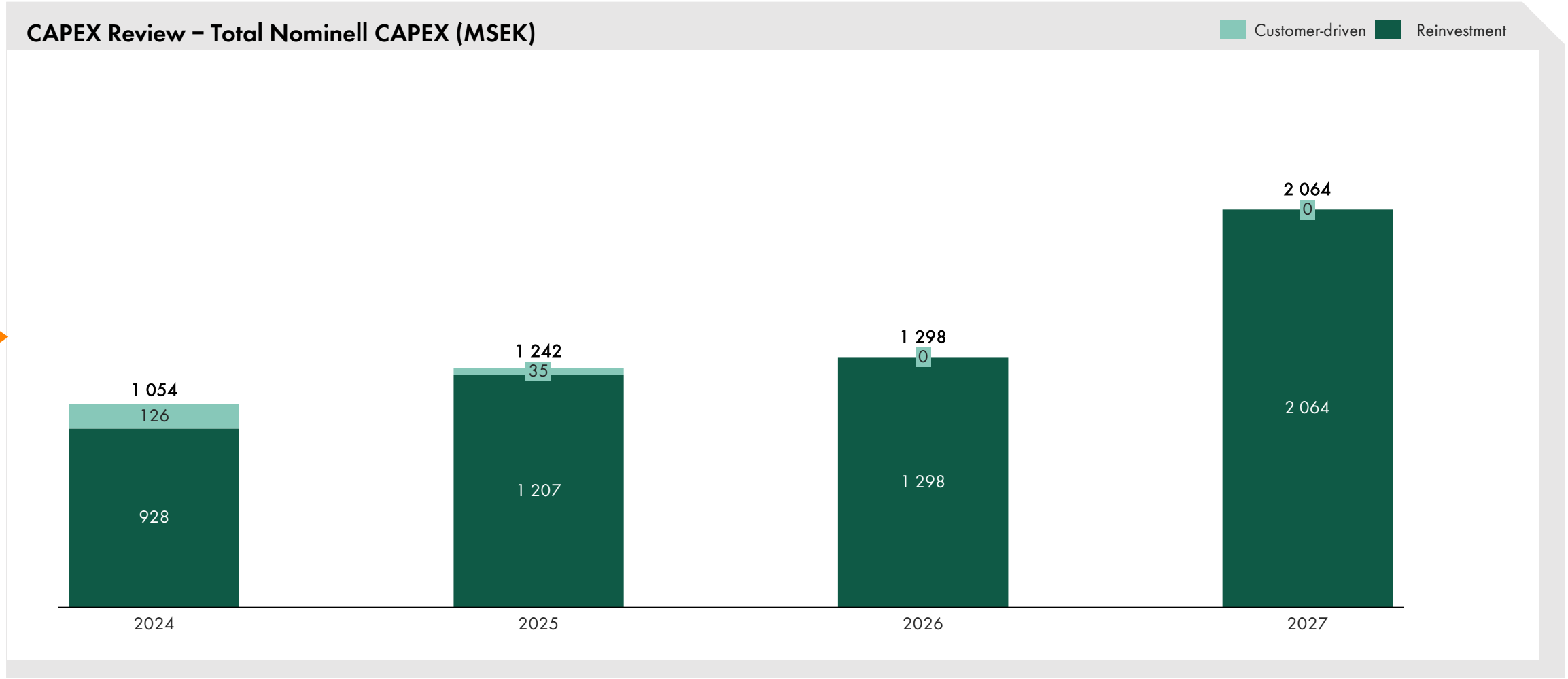
Upcoming investments in regional networks Stockholm (2024–2027)

CAPEX



Autotranslated. In case of discrepancies, the Swedish version applies.

Ställ en fråga: Menti.com kod 2586 838

Fråga via menti.com: 6110 7831

Examples of some large projects

Station projects

- Liljeholmen
- Perstorp
- Bromsten
- Bredäng
- Tegnerberget
- Kronoberg

Transmission projects

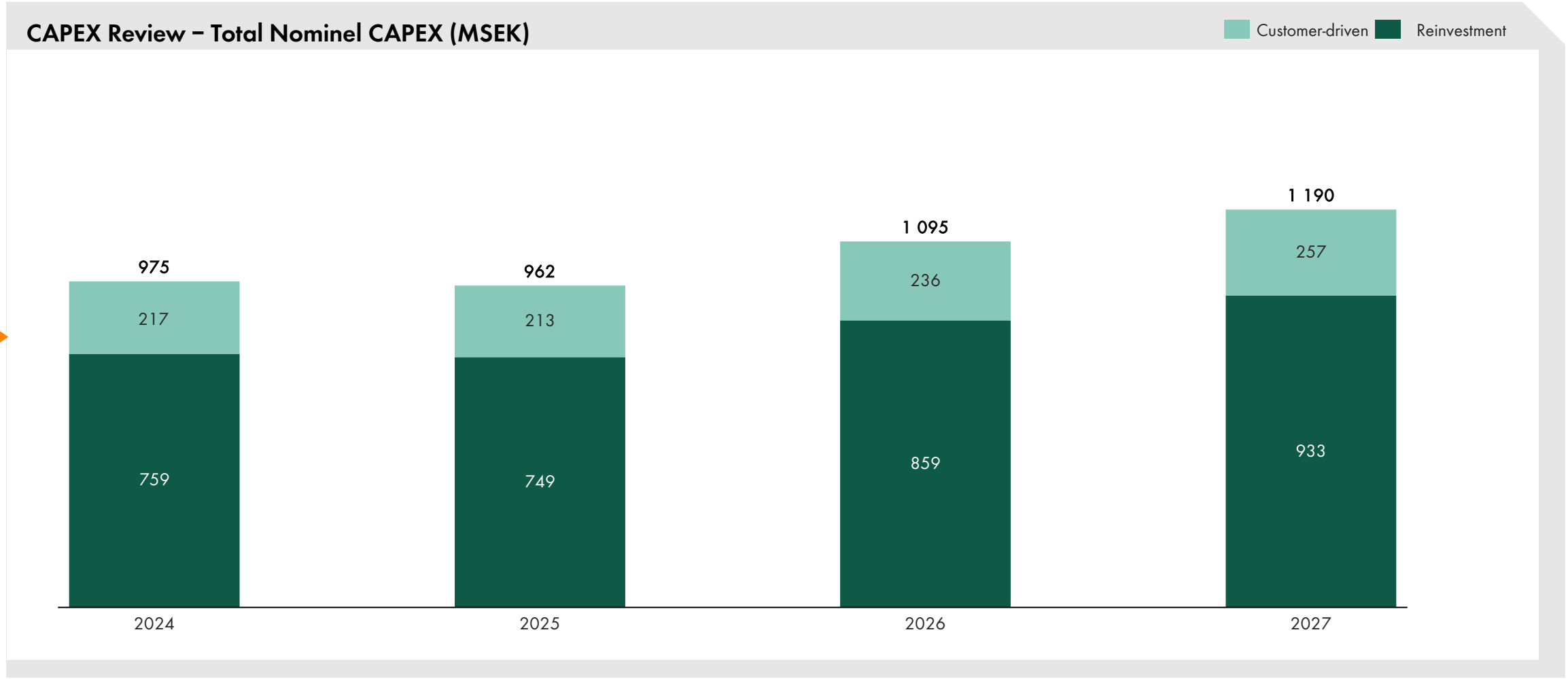
- RL9 (Högdalen – Skanstull)
- KL27/KL28 (Tegnerberget – Skanstull)

ELLEVIO

Autotranslated. In case of discrepancies, the Swedish version applies.

Upcoming investments in local networks in Central Sweden (2024–2027)

CAPEX



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Examples of Local Network Projects Central Sweden

General focus areas

- Capacity to secure growth and customer satisfaction
- Weatherproofing
- Vision 2030
- Substation and cable cabinet replacements

Dalarna, Hälsingland

- Continue weatherproofing, older parts are fixed
- Ryssa and Lindesnäs
- Two-set

Västra Svealand

- Continue weatherproofing, older parts are fixed
- Kyrkheden, Mölnbacka, Munkfors
- Väsby
- Substation changes Bergslagen

Västkusten

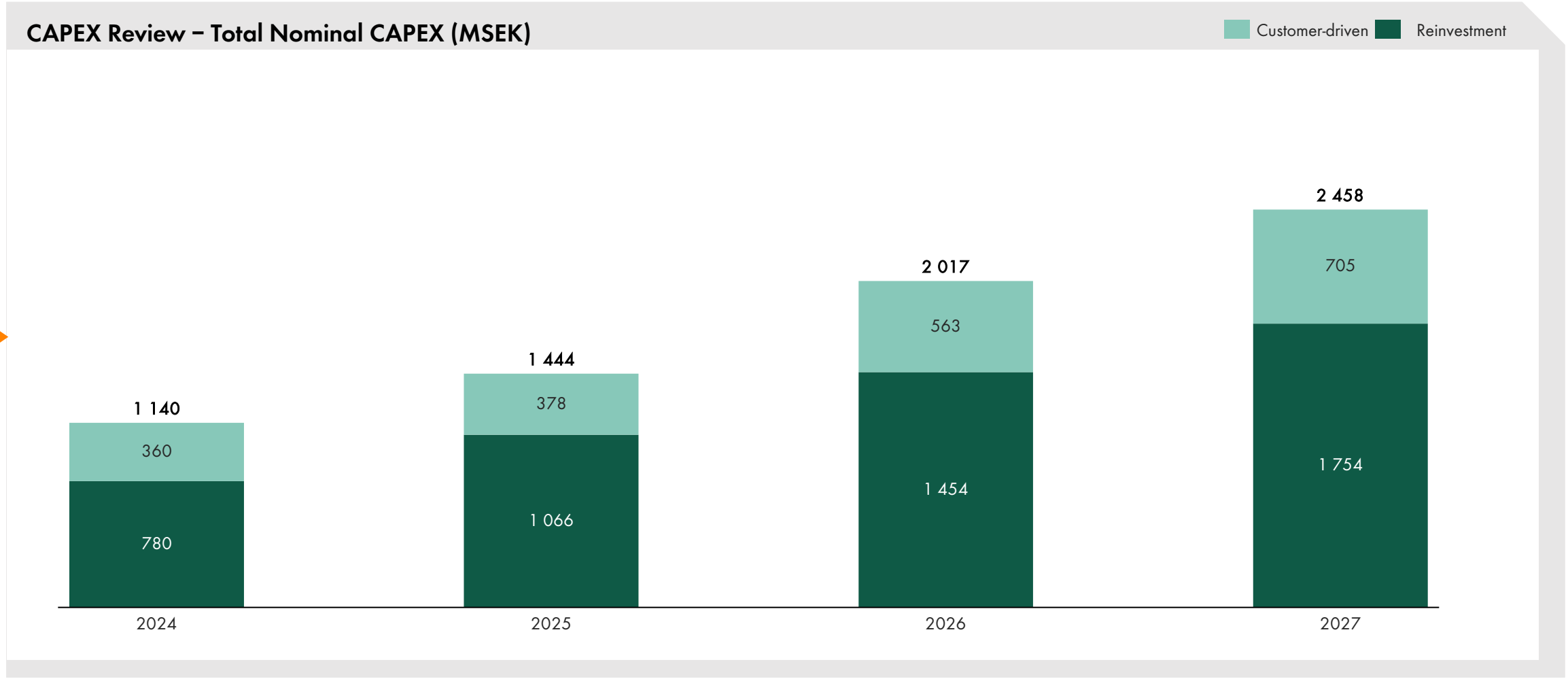
- Continue weatherproofing (but not to the same extent as other areas due to a higher degree of insulation)
- Orust and Tjörn
- Substation and cable cabinet replacements

ELLEVIO

Autotranslated. In case of discrepancies, the Swedish version applies.

Upcoming investments in regional networks in central Sweden (2024–2027)

CAPEX



Autotranslated. In case of discrepancies, the Swedish version applies.

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Examples of Regional Grid Projects Central Sweden

Station projects

- Tandö
- Repbäcken
- Njutånger
- Volvo i Mariestad

Transmission projects

- Sälen – Brattströmmen
- Idala – Väröbacka XL11
- Njutånger – Norränge AL102
- Kil – Karlstad – Dalstorp OL8

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Programs and Projects

ELLEVIO

Current projects/procurements Central Sweden

Magnus Albinsson,
Head of Program & projekt Mid-Sweden

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Fråga via menti.com: 6110 7831

Local network project Central Sweden

- 202 projects commissioned in 2024, corresponding to approximately:
- 686 substations 12kV & 24kV
- 566 km cable 400V
- 322 km cable 12kV
- 110 km cable 24kV
- 7 different (total) contractors involved ...
- ... with a continued focus on safer projects

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Autotranslated. In case of discrepancies, the Swedish version applies.

Regional Grid Project Central Sweden 2024

- 32 commissioned projects, of which
- 2 overhead line projects
- 2 cable projects
- 21 station projects
- 2 larger battery connections
- Transformer replacements, device replacements, reinforcements, extensions

Fråga via menti.com: 6110 7831

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Autotranslated. In case of discrepancies, the Swedish version applies.

Follow-up promised by Local Network Central Sweden LUF 2024

Nr	Paket	Project name/area	FFU to market	Follow-up 2024
1	Skaraborg 2	Horn	Klar	
2	Värmland 2	Mölnbacka, Munkfors, Kyrkheden	Klar	
3	Gävleborg 2	Tosätter	Klar	
4	Dalarna 2	Lindesnäs, Ryssa	Klar	
5	Skaraborg 3	Halna, Hjälstad, Åtorp	Klar	
6	Västkusten 4	Orust, Tjörn	Q1, 2024	Done/Ongoing
7	Värmland 3		Q3, 2024	Done
8	Gävleborg 3	Landafors, Sunnansjö	Q4, 2023	Done
9	Dalarna 3		Q2, 2024	Changes
10	Skaraborg 4		Q2, 2024	Changes
11	Värmland 4		Q1, 2025	-
12	Gävleborg 4		Q1, 2024	Done
13	Värmland 5		Q3, 2025	Changes
14	Gävleborg 5		Q4, 2024	Changes
15	Dalarna 4		Q2, 2025	Changes

All promised Radisson A projects: **Done!**

- L008 Borgvik
- M16 H5 Idre, Floåsen
- L015V Brårud, Ås, Sunne
- M25 H5 Gördalen
- M11 Väsa, Blyberg
- L4852 Björsarv, Njuparna
- L4814 Holmberg
- L9216 Humstorp, Fägre, Snillebo
- L6102 Vannsätter,Mobodarne
- L9221 Hunnekulla, Solliden
- M18 H12 Fjätervålen
- L142 Krokstrand, Flåghult, Björneröd

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Fråga via menti.com: 6110 7831

Follow-up promised by LUF Regionnät in 2024

Regionnät	FFU to market	
– Transformatorer 500+750 MVA	2023-Q4	Done
– Dejefors 36kV	2023-Q4	Done
– Myggenäs 40/10 kV	2023-Q4	Done
– Siljansågen 50/10kV	2023-Q4	Done
– Silvergruvan 30/10 kV	2023-Q4	Done
– Borgvik 30/10 kV	2024-Q1	Done
– Öna 50/10 kV	2024-Q1	Done
– Billdal 130/10 kV	2024-Q2	–
– 170 kV ledning Malung, Lyberg	2024-Q2	Done
– Skärhamn 40/10 kV	2024-Q2	Ongoing
– Njutånger 400/130 kV	2024-Q3	Done

Autotranslated. In case of discrepancies, the Swedish version applies.

General information
Local network Central Sweden

- Continued very high production of local networks in the Ellevio concession area
- Awarded framework agreement Radisson 3B in December 2024
- Operation, maintenance and minor investments
- At least 5 years
- Southern Norrland – One Nordic
- Västra Svealand – One Nordic
- West Coast – Vattenfall Services Nordic

Autotranslated. In case of discrepancies, the Swedish version applies.

Changed nature of local network projects in the future

- Ellevio has carried out major weatherproofing projects since 2005
- Becoming more difficult to achieve coherent larger project areas entails:
- merging several smaller project areas into one LUF or FKU
- or several smaller projects
- The project size will vary depending on the timing and contractor opportunities
- More moves/replacements of substations and cables
- More time-critical projects
- Major project regarding supplementation of substations to remote-controlled (Vision 2030)

Diversified project area

Autotranslated. In case of discrepancies, the Swedish version applies.

Fråga via menti.com: 6110 7831

Local network
Investment project SEK <2.5 million

- Radisson 3B at least up to the total guarantee volume per agreement territory
- ELWIN – Qualification system Small contracts
- Bohuslän and Halland
- Possible other agreement areas in the future

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Autotranslated. In case of discrepancies, the Swedish version applies.

Local network Investment projects SEK 2,5–20 million

- Radisson 3A (2023-2027)
- Direct call-offs according to the order of precedence in each agreement area
- Renewed tendering

Planned Radisson A project LN Central Sweden

L9083 Granliden - Blomsterhult - Ekenäs 3 st nya fjärr
L223 Ålgårda
L3206 Hamra-Björkberg- L3224 Malungshed (3nya fjärr)
M16 Vassbo - Guttusjön
L015X Svartserud - Stöpafors (20 kV)
L9593 Mo - Håkanbol (Fjärr, nya 8st)
L238B, L238C Älvestorp (2 nya fjärr i 1 NS)
ÅEB Kablifiering LSP Varla/ Anneberg
L4706 Rogsta-Malsta (5 st nya fjärr)
LIS Lindesnäs Kullen, MV JK & LV
L9415 Anderstorp-Fallet-Grönelid-Kvarnsjöfallet
L189 Töcksfors - Nästeviken
L1013, L1015 Ren-Dönje
L151, L152, L153, L154 Lindome C. Byte ELA 12 samt oisolerade KS. (12 nya fjärr)
L3529 Skästra-Järvsö (4 nya fjärr i NS)
BT34 L341-L342 Tegelstrand omb MV-nät (3 nya fjärr i NS)
Flytt av anläggningar pga Nya Onsalavägen
L6555 Vifors-Hamrångefjärden
L1125 Stavsberg
L158 m,fl Sinntorp Omb Investering Msp-Lsp
M15/M25-M25-H6 Mickeltemplet-Byggevallen
M11 Väsa - Blyberg (Utökn. Blybergssågen)

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Fråga via menti.com: 6110 7831

Local network
Investment project SEK >20 million

- Separate LUF procurements – few or none
- None planned at the moment
- Can be relevant in areas where there is a need in the network and contractors who have the opportunity for larger projects

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Fråga via menti.com: 6110 7831

General information
Regional network Central Sweden

- Increasing production of reinvestments, especially in Hälsingland/Gästrikland (NorthSouth)
- Fewer wind power projects compared to previous years
- Difficult with long delivery times for materials, specifically larger power transformers
- Several different project areas with a lot of activity:
  - NordSyd
  - Tandö
  - Mariestad

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Autotranslated. In case of discrepancies, the Swedish version applies.

Fråga via menti.com: 6110 7831

Regional network investment projects <20MSEK

- Framework agreement Radisson A
- Difficult to get tenders for our smaller regional network procurements
- Long delivery times materials
- Few planned projects in this range
- Replacement power transformers, disconnectors, circuit breakers and RTUs
- Security-enhancing measures and pipeline relocations
- Packaging of smaller projects will take place

Autotranslated. In case of discrepancies, the Swedish version applies.

Coming RN LUF STN

Rebuilding OT291 Gottskär
Rebuilding TT20 Ängås 40 kV
Kvarnsveden rebuilding 130kV <250 MW
Rebuilding Forshult 1 and 2, 130 and 50 kV
Repbäcken Design Reconstruction
Rebuilding OT251 Sätila

Regional network investment projects Stations>20 MSEK

- Turnkey contracts
- From smaller wind farm stations to large main stations
- Most rebuilding but possibly new construction as well
- Possible collaboration contract for more complex projects with high uncertainty

Autotranslated. In case of discrepancies, the Swedish version applies.

Coming RN LUF OHL

55kV OL6 Holmagärde-Grimeton Rebuilding
OL8S2 Karlstad Ö- Väse Rebuilding
OL8S1 Kil-Karlstad Östra Rebuilding
OL8S4 Väse-Dalstorp
44kV BL12 Hjälmstad-Röd Rebuilding
Ny 170 kV line Sälen-Brattströmmen
AL112/AL101 Njutånger-Mekrossla + Mekrossla - L24 (NS-ÖH)

Regional network investment projects Pipelines >20 MSEK

- Design and execution contracts
- Both new pipes and replacements
- Possible collaboration contract for more complex projects with high uncertainty

Autotranslated. In case of discrepancies, the Swedish version applies.

Fråga via menti.com: 6110 7831

In conclusion: Continued full speed ahead

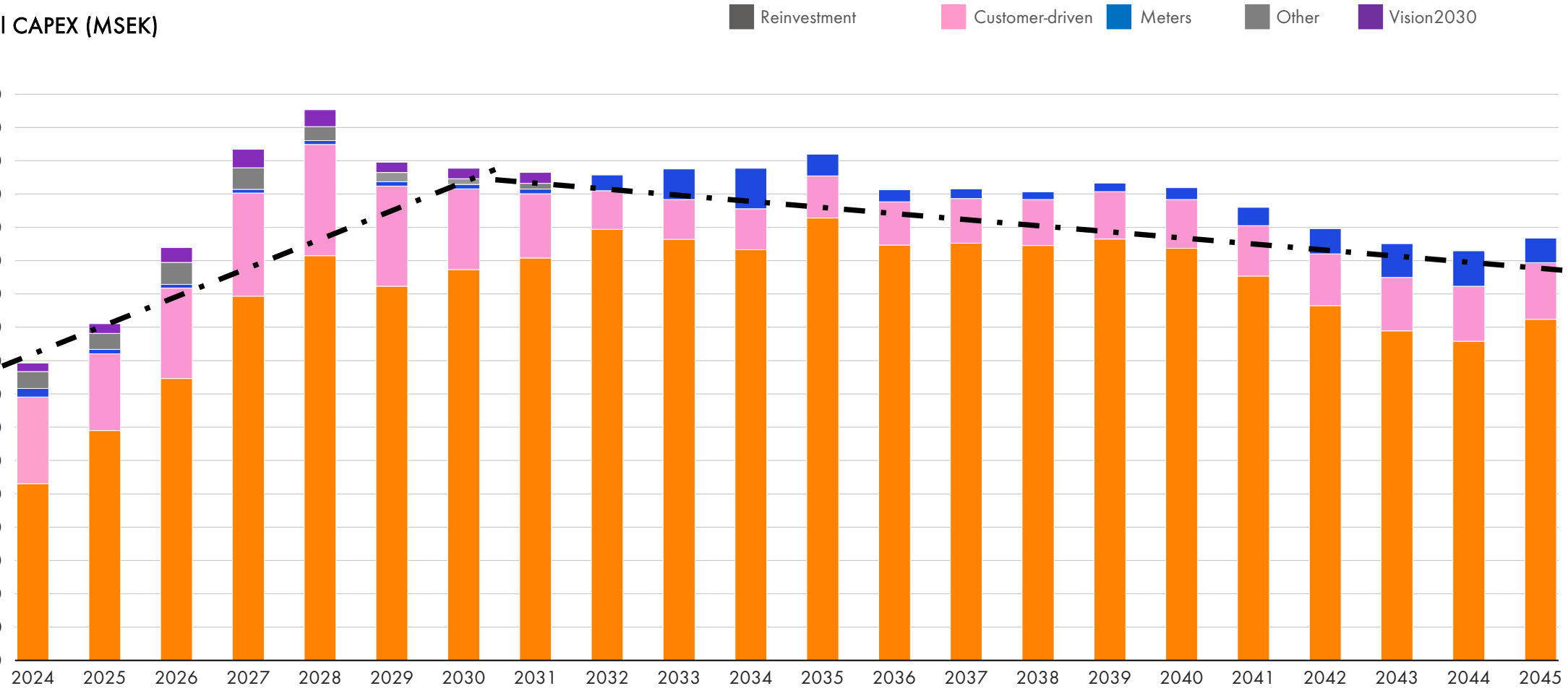
CAPEX Overview – Total CAPEX (MSEK)

CAPEX

RAV

COP

Nominal CAPEX (MSEK)



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Autotranslated. In case of discrepancies, the Swedish version applies.


ELLEVIO

Stockholm

Anders Eriksson,
Head of Program & projekt Stockholm

ELLEVIO

Autotranslated. In case of discrepancies, the Swedish version applies.

Local network project Stockholm

165 st

projects commissioned in 2024 corresponding to approximately:

61 st

Substations 12 kV

153

km of cable 400 V

131

km of cable12 kV

8 st

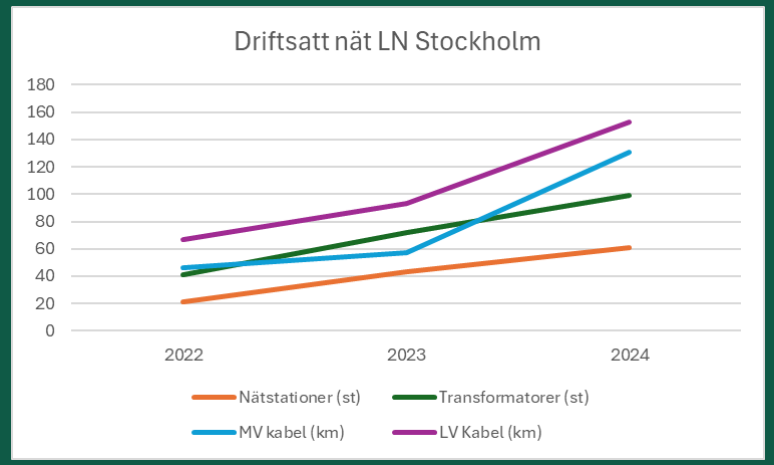
different (turnkey) contractors involved

Autotranslated. In case of discrepancies, the Swedish version applies.

Fråga via menti.com: 6110 7831

Local network Stockholm

- What did we promise last time?
  - Increase investment volumes for LN
  - Order 6-8 major projects per year
  - In the long term, have about 2 major projects in production per area



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Fråga via menti.com: 6110 7831

Local network Stockholm

- How do we move forward?
- Initialize different types of programs
  - Station renewal
  - Increase the size of each project
- The goal is still the following distribution
  - Separate procurements 50%
  - FKU at Radisson A 30%
  - Call-off/Ranking Radisson A 20%

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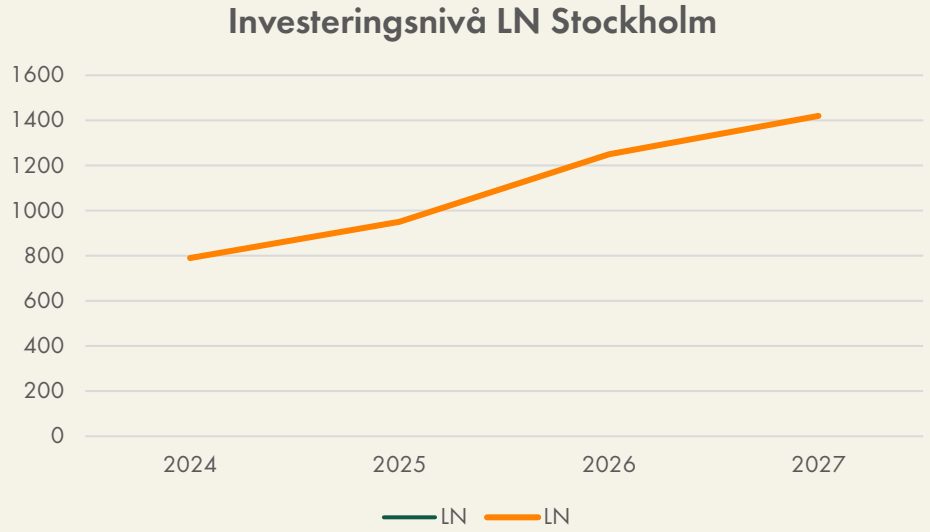
Lokalnät Stockholm

- We continue to increase investment levels in Stockholm



Autotranslated. In case of discrepancies, the Swedish version applies.

Stockholm Regional Project

6 st

projects commissioned in 2024 corresponding to approximately:

4 st

Cable project

2 st

Station project

ELLEVIO

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Fråga via menti.com: 6110 7831

Regional Grid Stockholm

- Have we achieved the promised volumes for 2024?
  - Not really
- Main causes
  - It has taken longer to sign the accession agreements that we need for future connections
  - Continued challenges regarding land access
- At the end of 2024, we see good progress on the above issues

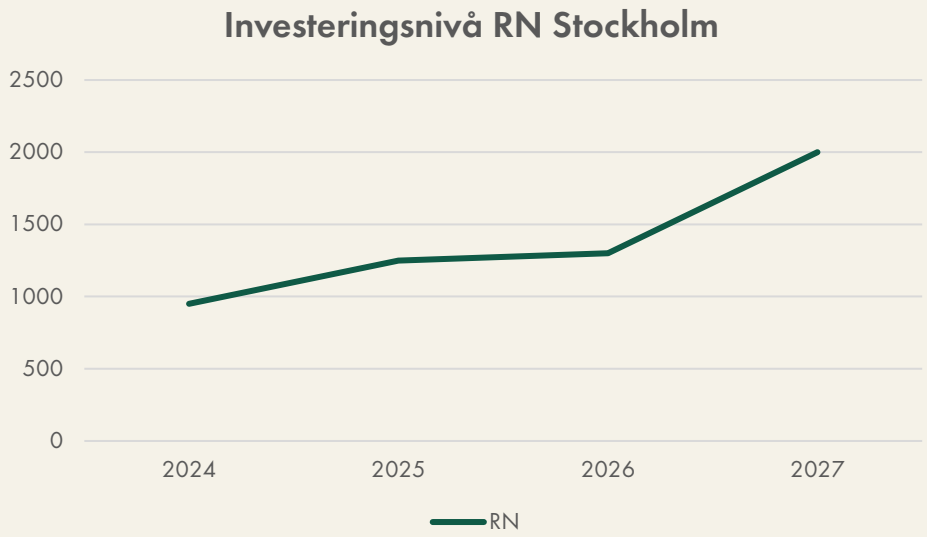
ELLEVIO

Autotranslated. In case of discrepancies, the Swedish version applies.

Regional Grid Stockholm

- How do we proceed?
  - We continue to reinvest in our stations and pipelines
- Agreement on station contracts 2025 (selection)
  - Liljeholmen
  - Perstorp (including cable joints)
  - Bromsten
  - Salo (including cable joints)
  - Bredäng

Autotranslated. In case of discrepancies, the Swedish version applies.



Regional Grid Stockholm

- We continue to increase investment levels in Stockholm

Autotranslated. In case of discrepancies, the Swedish version applies.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Lunch

We start again at 13.00

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